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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

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**FORM 8-K**

**CURRENT REPORT  
PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

Date of report (Date of earliest event reported): May 14, 2019 (May 14, 2019)



**TECOGEN INC. (NASDAQ: TGEN)**  
(Exact Name of Registrant as Specified in Charter)

Delaware  
(State or Other Jurisdiction of Incorporation)

001-36103  
(Commission File Number)

04-3536131  
(IRS Employer Identification No.)

45 First Avenue  
Waltham, Massachusetts  
(Address of Principal Executive Offices)

02451  
(Zip Code)

(781) 622-1120  
(Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter). Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

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## Item 2.02. Results of Operations and Financial Condition.

On May 14, 2019, the registrant issued via press release earnings commentary and supplemental information for the three months ended March 31, 2019. The press release is furnished as Exhibit 99.01 to this current Report on Form 8-K.

The information contained in this Item 2.02 and Exhibit 99.01 to this Form 8-K shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934 (the “Exchange Act”) or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such a filing.

## Item 7.01 Regulation FD Disclosure

On May 14, 2019, the Company presented the attached slides online in connection with an earnings conference call. Those slides are being furnished as Exhibit 99.02 to this Current Report on Form 8-K.

The information contained in this Item 7.01 and Exhibit 99.02 to this Form 8-K shall not be deemed "filed" for purposes of Section 18 of the Exchange Act or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such a filing.

## Item 9.01 Financial Statements and Exhibits

### (d) Exhibits

The following exhibits relating to Item 2.02 and Item 7.01 shall be deemed to be furnished, and not filed:

<u>Exhibit</u>	<u>Description</u>
99.01	<a href="#"><u>Press Release dated May 14, 2019 regarding earnings for the three months ended March 31, 2019.</u></a>
99.02	<a href="#"><u>Presentation re First Quarter 2019 Earnings Review - May 14, 2019.</u></a>

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned, hereunto duly authorized.

TECOGEN INC.

May 14, 2019

By: /s/ Bonnie Brown

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Bonnie Brown, Principal Financial & Accounting Officer



## **Tecogen Announces First Quarter 2019 Results**

### *Strengthens Balance Sheet by Eliminating Debt and Increasing Working Capital*

WALTHAM, Mass., May 14, 2019 - Tecogen Inc. (NASDAQ:TGEN), a leading manufacturer of clean energy products which, through patented technology, nearly eliminate criteria pollutants and significantly reduce a customer's carbon footprint, reported revenues of \$8,176,631 for the quarter ended March 31, 2019 compared to \$10,175,427 for the same period in 2018, a 20% decline in top line revenue. Consolidated gross profit for the first quarter of 2019 was \$2,958,759 compared to \$3,837,803 in the first quarter of 2018, a decrease of 23% in overall gross profit dollars year over year.

Adjusted non-GAAP EBITDA<sup>(1)</sup>, excluding goodwill impairment, the unrealized gain or loss on marketable securities, stock-compensation expense and merger related expenses, was positive \$678,086 for the first quarter of 2019 compared to \$303,732 for the first quarter of 2018, an increase of \$374,354. (Adjusted EBITDA is defined as net income or loss attributable to Tecogen, adjusted for interest, income taxes, depreciation and amortization, stock-based compensation expense, unrealized gain or loss on equity securities, goodwill impairment charges and merger related expenses. See table following the statements of operations for a reconciliation from net income (loss) to Adjusted EBITDA as well as important disclosures about the company's use of Adjusted EBITDA).

Excluding the goodwill impairment charge, income from operations would have been \$346,061, an improvement of \$275,155 year over year and net income attributable to the Company would have been \$413,121 compared to \$20,759, an improvement of \$392,362 year over year. Including goodwill impairment, loss from operations was \$3,347,137 compared to income of \$70,906 in the prior year comparable period. Similarly, net loss attributable to the Company for the first quarter of 2019 was \$3,280,077 compared to income of \$20,759 for the quarter ended March 31, 2018, a difference of \$3,300,836 due primarily to the goodwill impairment charge of \$3,693,198.

During the first quarter of 2019, the Company recognized two individual sales of energy producing assets, including eight associated energy production contracts for total consideration of \$7 million, which resulted in a combined gain on sale of assets of \$1,081,049 included in the statement of operations below.

While product revenue results were highlighted by growth in cogeneration sales of 3.1%, chiller sales declined 37% year over year. Variations in product mix are typical and to be expected. Total services related revenues for the first quarter of 2019 declined by 17% over the prior year period, due to decreased installation activity. Service maintenance contract revenue has grown by 2% year over year.

Product gross margin improved to 36% for the first quarter of 2019 compared to 34% for the same period in 2018. Overall service gross margin was 37% in the first quarter of 2019 compared to 41% for the same period in 2018 due to a decline in margins recognized on installation projects during the quarter. Energy production gross margin remained level at 36% for the first quarter of both 2019 and 2018. Overall gross margin for the first quarter of 2019 was 36% compared to 38% for the same period in 2018, within management's targeted 35-40% gross margin range.

On a combined basis, operating expenses increased to \$ 6,305,896 for the first quarter 2019 from \$3,766,897 in the first quarter of 2018. Excluding the effect of the goodwill impairment charge and gain on sale of assets, operating expenses were \$3,693,747, a decrease of \$73,150. Research and development costs increased by 14.2% to \$345,083, and selling expenses rose 2.7% to \$693,253. These increases, along with a decrease in G&A costs of \$134,138, accounted for this net decrease.

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Operating expenses for the quarter are partially attributable to the Company's investment in the future through research and development, discussed in the "Emissions Technology" section below and selling activities, with such expenses increasing year over year.

"While we are disappointed with the drop in overall revenues, the first quarter saw good progress in terms of positioning the company for future growth," commented Benjamin Locke, CEO. "The sale of some of our ADG assets in the quarter significantly strengthened our balance sheet by eliminating our debt and providing working capital to meet our goals. With sales of our Tecofrost product expected to start in the second half of the year, we are excited to see further market attraction to our chiller products as well as our core CHP products. In combination with promising results from our Ultera emissions technology, we are excited for our prospects for the rest of the year."

Backlog of products and installations was \$26 million as of the end of the first quarter of 2019 and stood at \$27 million as of May 13, 2019.

## **Major Highlights:**

### *Financial*

- Current assets at quarter end of \$26.8 million were more than twice current liabilities of \$10.6 million, showing a strong working capital position of \$16.2 million, with an increase of approximately \$3 million since year end 2018.
- Adjusted non-GAAP EBITDA<sup>(1)</sup>, excluding goodwill impairment, the unrealized gain or loss on marketable equity securities, stock-compensation expense and merger related expenses, was positive \$678,086 for the first quarter of 2019 compared to \$303,732 for the first quarter of 2018, an increase of \$374,354.
- Absent the goodwill impairment charge, the Company's net income for the quarter would have been \$413,121, an increase of \$392,362, year over year. Net loss attributable to Tecogen for the three months ended March 31, 2019 was \$3,280,077 compared to income of \$20,759 for the same period in 2018. Net loss for the first quarter of 2019 included a goodwill impairment charge of \$3,693,198.
- Net loss per share was \$0.13 for the three months ended March 31, 2019 and \$0.00 for the comparative period in 2018. As discussed above, the goodwill impairment charge is the basis for the per share net loss.
- Overall gross margin was 36% for the first quarter of 2019 compared to 38% for the same quarter of 2018, resulting from the combination of an increase in product gross margin, and a decrease in service gross margin.
- Operating expenses included a gain on sale of assets of \$1,081,049 and a goodwill impairment charge of \$3,693,198 causing an increase in total operating expenses, year over year, of \$2,538,999.

### *Sales & Operations*

- Awarded \$8.4 million project to install a 1 MW trigeneration plant at a data center located in New York City.
- Sold two additional chillers into expanding market of marijuana growing facilities.
- Tecofrost sales pipeline growing, expect sales in the second half of 2019.
- Current sales backlog of equipment and installations as of May 13, 2019 is \$27 million, comprised of \$14 million of installation services and \$13 million of products, showing a growing demand for our products and services.

### *Emissions Technology*

- Forklift Truck Application of Ultera Emissions System. The Company has completed the second iteration of tests to optimize Ultera performance on the forklift truck using customized engine control software supplied by the manufacturer, Mitsubishi Caterpillar Forklift America Inc. (MCFA). Having achieved positive results, Tecogen has recommended that the current test phase be concluded and the project move forward to seek engine certification to the California "Near Zero" standard through MCFA's supplier in Japan as well as return the test forklift truck to MCFA for evaluation at their test facility.
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- Ultra Application to Fire Hazard Mitigation. As reported previously (see our press release “Tecogen Announces Third Quarter 2018 Results” dated November 13, 2018), the Company has successfully permitted a group of natural gas engine generators in Los Angeles County for continuous operation. The company believes these are the only natural gas engine-generators permitted to this standard since it was implemented. Having successfully completed the program, we are revealing the application as we believe it noteworthy with potential to serve an emerging need in the region. The generators are being applied to a group of dispersed loads located in a terrain vulnerable to brush and woodland fires and powered by overhead wires. During windy periods, where the wires are vulnerable to being severed, they are de-energized and the loads become powered by the generators that are located nearby. The Company believes the Ultra emissions system, coupled with standard natural gas generators, are a cost-effective solution to this problem with important advantages over other technologies.
- Stationary Emissions Technologies. The Company has completed negotiations to supply Ultra kits for use in water pumping applications for a new installation in Southern California. The kits would be installed in two new 800-horsepower Caterpillar natural gas engines. We have submitted our formal bid to the water district which owns and operates other Ultra systems. These would be the largest kits we have supplied to date, being approximately twice the capacity of our previous largest sale.
- Ultra Automotive Catalyst Development. A leading US research and development organization is completing the first phase of a program to advance the Ultra technology in mobile applications and has identified a promising catalyst material to improve performance of the Ultra process. Testing is underway and their work is scheduled for completion in the second quarter of 2019.

#### Conference Call Scheduled for Today at 11:00 am ET

Tecogen will host a conference call today to discuss the first quarter results beginning at 11:00 am eastern time. To listen to the call dial **(877) 407-7186 within the U.S. and Canada, or (201) 689-8052 from other international locations**. Participants should ask to be joined to the Tecogen First Quarter 2019 earnings call. Please begin dialing 10 minutes before the scheduled starting time. The earnings press release will be available on the Company website at [www.Tecogen.com](http://www.Tecogen.com) in the "News and Events" section under "About Us." The earnings conference call will be webcast live. To view the associated slides, register for and listen to the webcast, go to <https://ir.tecogen.com/ir.calendar>. Following the call, the webcast will be archived for 14 days.

The earnings conference call will be recorded and available for playback one hour after the end of the call. To listen to the playback, dial **(877) 660-6853 within the U.S. and Canada, or (201) 612-7415 from other international locations and use Conference Call ID#: 13672659**.

#### About Tecogen

Tecogen Inc. designs, manufactures, sells, installs, and maintains high efficiency, ultra-clean, cogeneration products including natural gas engine-driven combined heat and power, air conditioning systems, and high-efficiency water heaters for residential, commercial, recreational and industrial use. The company is known for cost efficient, environmentally friendly and reliable products for energy production that, through patented technology, nearly eliminate criteria pollutants and significantly reduce a customer's carbon footprint.

In business for over 35 years, Tecogen has shipped more than 3,000 units, supported by an established network of engineering, sales, and service personnel across the United States. For more information, please visit [www.tecogen.com](http://www.tecogen.com) or contact us for a free [Site Assessment](#).

Tecogen, InVerde e+, Ilios, Tecochill, Tecopower, Tecofrost and Ultra are registered or pending trademarks of Tecogen Inc.

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## **Forward Looking Statements**

This press release and any accompanying documents, contain “forward-looking statements” which may describe strategies, goals, outlooks or other non-historical matters, or projected revenues, income, returns or other financial measures, that may include words such as "believe," "expect," "anticipate," "intend," "plan," "estimate," "project," "target," "potential," "will," "should," "could," "likely," or "may" and similar expressions intended to identify forward-looking statements. These statements are only predictions and involve known and unknown risks, uncertainties, and other factors that may cause our actual results to differ materially from those expressed or implied by such forward-looking statements. Given these uncertainties, you should not place undue reliance on these forward-looking statements. Forward-looking statements speak only as of the date on which they are made, and we undertake no obligation to update or revise any forward-looking statements.

In addition to those factors described in our Annual Report on Form 10-K and our Quarterly Reports on Form 10-Q under “Risk Factors”, among the factors that could cause actual results to differ materially from past and projected future results are the following: fluctuations in demand for our products and services, competing technological developments, issues relating to research and development, the availability of incentives, rebates, and tax benefits relating to our products and services, changes in the regulatory environment relating to our products and services, integration of acquired business operations, and the ability to obtain financing on favorable terms to fund existing operations and anticipated growth.

In addition to GAAP financial measures, this press release includes certain non-GAAP financial measures, including adjusted EBITDA which excludes certain expenses as described in the presentation. We use Adjusted EBITDA as an internal measure of business operating performance and believe that the presentation of non-GAAP financial measures provides a meaningful perspective of the underlying operating performance of our current business and enables investors to better understand and evaluate our historical and prospective operating performance by eliminating items that vary from period to period without correlation to our core operating performance and highlights trends in our business that may not otherwise be apparent when relying solely on GAAP financial measures.

## **Tecogen Media & Investor Relations Contact Information:**

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E: Benjamin.Locke@tecogen.com

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**TECOGEN INC.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(unaudited)

	March 31, 2019	December 31, 2018
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 2,610,235	\$ 272,552
Accounts receivable, net	11,676,654	14,176,452
Unbilled revenue	5,190,392	4,893,259
Inventory, net	6,667,567	6,294,862
Due from related party	—	9,405
Prepaid and other current assets	618,917	722,042
Total current assets	26,763,765	26,368,572
Property, plant and equipment, net	3,924,951	11,273,115
Right of use assets	2,546,588	—
Intangible assets, net	1,573,399	2,893,990
Goodwill	5,281,867	8,975,065
Other assets	314,652	393,651
<b>TOTAL ASSETS</b>	<b>\$ 40,405,222</b>	<b>\$ 49,904,393</b>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Revolving line of credit, bank	\$ —	\$ 2,009,435
Accounts payable	5,914,089	7,153,330
Accrued expenses	2,222,527	1,528,014
Deferred revenue	1,874,794	2,507,541
Lease obligations, current	555,831	—
Total current liabilities	10,567,241	13,198,320
Long-term liabilities:		
Deferred revenue, net of current portion	295,510	2,375,700
Lease obligations, long-term	1,990,757	—
Unfavorable contract liability, net	2,870,339	6,292,599
Total liabilities	15,723,847	21,866,619
Commitments and contingencies (Note 11)		
Stockholders' equity:		
Tecogen Inc. stockholders' equity:		
Common stock, \$0.001 par value; 100,000,000 shares authorized; 24,834,746 and 24,824,746 issued and outstanding at March 31, 2019 and December 31, 2018, respectively	24,835	24,825
Additional paid-in capital	56,477,342	56,427,928
Accumulated deficit	(31,950,172)	(28,670,095)
Total Tecogen Inc. stockholders' equity	24,552,005	27,782,658
Noncontrolling interest	129,370	255,116
Total stockholders' equity	24,681,375	28,037,774
<b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>	<b>\$ 40,405,222</b>	<b>\$ 49,904,393</b>

**TECOGEN INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(unaudited)

	<b>Three Months Ended</b>	
	<b>March 31, 2019</b>	<b>March 31, 2018</b>
Revenues		
Products	\$ 3,024,526	\$ 3,673,506
Services	3,911,296	4,719,386
Energy production	1,240,809	1,782,535
Total revenues	8,176,631	10,175,427
Cost of sales		
Products	1,943,462	2,409,115
Services	2,474,533	2,782,854
Energy production	799,877	1,145,655
Total cost of sales	5,217,872	6,337,624
Gross profit	2,958,759	3,837,803
Operating expenses		
General and administrative	2,655,411	2,789,549
Selling	693,253	675,118
Research and development	345,083	302,230
Gain on sale of assets	(1,081,049)	—
Goodwill impairment	3,693,198	—
Total operating expenses	6,305,896	3,766,897
Income (loss) from operations	(3,347,137)	70,906
Other income (expense)		
Interest income and other expense, net	532	(1,072)
Interest expense	(28,026)	(13,013)
Unrealized loss on investment securities	(39,361)	(19,681)
Total other income (expense), net	(66,855)	(33,766)
Income (loss) before provision for state income taxes	(3,413,992)	37,140
Benefit for state income taxes	(8,169)	—
Consolidated net income (loss)	(3,405,823)	37,140
(Income) loss attributable to the noncontrolling interest	125,746	(16,381)
Net income (loss) attributable to Tecogen Inc.	\$ (3,280,077)	\$ 20,759
Net income (loss) per share - basic and diluted	\$ (0.13)	\$ 0.00
Weighted average shares outstanding - basic	24,818,979	24,803,527
Weighted average shares outstanding - diluted	24,818,979	24,881,185

**Non-GAAP financial disclosure <sup>(1)</sup>**

Net income (loss) attributable to Tecogen Inc.	\$ (3,280,077)	\$ 20,759
Interest & other expense, net	27,494	14,085
Income taxes	(8,169)	—
Depreciation & amortization, net	168,244	199,181
EBITDA	(3,092,508)	234,025
Stock based compensation	38,035	40,416
Goodwill impairment	3,693,198	—
Unrealized loss on investment securities	39,361	19,681
Merger related expenses	—	9,610
Adjusted EBITDA	\$ 678,086	\$ 303,732



**TECOGEN INC.**  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
(unaudited)

	Three Months Ended	
	March 31, 2019	March 31, 2018
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Consolidated net loss	\$ (3,405,823)	\$ 37,140
<i>Adjustments to reconcile net loss to net cash used in operating activities:</i>		
Depreciation, accretion and amortization, net	168,244	199,181
Provision on inventory reserve	—	1,000
Stock-based compensation	38,035	40,416
Goodwill impairment	3,693,198	—
(Gain) loss on sale of assets	(1,081,049)	4,120
Provision for losses on accounts receivable	—	4,600
Non-cash interest expense	12,499	—
<i>Changes in operating assets and liabilities, net of effects of acquisitions</i>		
(Increase) decrease in:		
Accounts receivable	2,499,798	(1,496,737)
Unbilled revenue	(297,133)	(549,647)
Inventory, net	(372,705)	33,782
Due from related party	9,405	—
Prepaid expenses and other current assets	6,317	(99,153)
Other non-current assets	78,999	19,681
Increase (decrease) in:		
Accounts payable	(1,239,241)	855,949
Accrued expenses and other current liabilities	4,154	288,913
Deferred revenue	(725,902)	(64,122)
Interest payable, related party	—	12,575
Net cash used in operating activities	(611,204)	(712,302)
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Purchases of property and equipment	(24,788)	(145,326)
Proceeds from sale of assets	5,000,000	3,606
Purchases of intangible assets	(15,780)	(83,856)
Cash acquired in asset acquisition	—	442,786
Payment of stock issuance costs	(611)	(553)
Distributions to noncontrolling interest	—	(23,338)
Net cash provided by investing activities	4,958,821	193,319
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Payments on revolving line of credit, net	(2,021,934)	—
Proceeds from the exercise of stock options	12,000	48,245
Net cash provided by (used in) financing activities	(2,009,934)	48,245
Change in cash and cash equivalents	2,337,683	(470,738)
Cash and cash equivalents, beginning of the period	272,552	1,673,072
Cash and cash equivalents, end of the period	\$ 2,610,235	\$ 1,202,334
<b>Supplemental disclosures of cash flows information:</b>		
Cash paid for interest	\$ 18,381	\$ —
Cash paid for taxes	\$ 12,324	\$ —

<sup>(1)</sup> **Non-GAAP Financial Measures**

*In addition to reporting net income, a U.S. generally accepted accounting principle (“GAAP”) measure, this news release contains information about EBITDA (net income (loss) attributable to Tecogen Inc adjusted for interest, income taxes, depreciation and amortization, stock based compensation expense, unrealized gain or loss on investment securities, goodwill impairment charges and merger related expenses), which is a non-GAAP measure. The Company believes EBITDA allows investors to view its performance in a manner similar to the methods used by management and provides additional insight into its operating results. EBITDA is not calculated through the application of GAAP. Accordingly, it should not be considered as a substitute for the GAAP measure of net income and, therefore, should not be used in isolation of, but in conjunction with, the GAAP measure. The use of any non-GAAP measure may produce results that vary from the GAAP measure and may not be comparable to a similarly defined non-GAAP measure used by other companies.*



Energy Efficiency Reimagined

NASDAQ: TGEN

First Quarter 2019 Earnings Review

May 14, 2019

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# Participants



Benjamin Locke

Chief Executive Officer

Robert Panora

President & Chief Operating Officer

Bonnie Brown

Chief Accounting Officer



# Safe Harbor Statement



This presentation and accompanying documents contain "forward-looking statements" which may describe strategies, goals, outlooks or other non-historical matters, or projected revenues, income, returns or other financial measures, that may include words such as "believe," "expect," "anticipate," "intend," "plan," "estimate," "project," "target," "potential," "will," "should," "could," "likely," or "may" and similar expressions intended to identify forward-looking statements. These statements are only predictions and involve known and unknown risks, uncertainties, and other factors that may cause our actual results to differ materially from those expressed or implied by such forward-looking statements. Given these uncertainties, you should not place undue reliance on these forward-looking statements. Forward-looking statements speak only as of the date on which they are made, and we undertake no obligation to update or revise any forward-looking statements.

In addition to those factors described in our Annual Report on Form 10-K and our Quarterly Reports on Form 10-Q under "Risk Factors", among the factors that could cause actual results to differ materially from past and projected future results are the following: fluctuations in demand for our products and services, competing technological developments, issues relating to research and development, the availability of incentives, rebates, and tax benefits relating to our products and services, changes in the regulatory environment relating to our products and services, integration of acquired business operations, and the ability to obtain financing on favorable terms to fund existing operations and anticipated growth.

In addition to GAAP financial measures, this presentation includes certain non-GAAP financial measures, including adjusted EBITDA which excludes certain expenses as described in the presentation. We use Adjusted EBITDA as an internal measure of business operating performance and believe that the presentation of non-GAAP financial measures provides a meaningful perspective of the underlying operating performance of our current business and enables investors to better understand and evaluate our historical and prospective operating performance by eliminating items that vary from period to period without correlation to our core operating performance and highlights trends in our business that may not otherwise be apparent when relying solely on GAAP financial measures.

# Earnings Call Agenda



Benjamin Locke

- Tecogen Overview
- Q1 '19 Financial Overview
- Strategic Achievements

Bonnie Brown

- Financial Review

Robert Panora

- Ultera Emissions Update

Benjamin Locke

- Closing comments

Q&A



# Advanced Modular Cogeneration Systems



Heat, Power, and/or Cooling that is:

## Cheaper

Industry leading efficiency and reduced exposure to expensive electricity

## Cleaner

Proprietary near-zero emissions technology, GHG reductions

## More reliable

Real-time monitoring, blackout protection, and improved grid resiliency



All of Tecogen's equipment is powered by efficient natural gas equipped with Tecogen's patented Ultra Emission Control



# Q1 2019 Financial Results



- Working capital of \$16.2 million compared to \$13 million at year end 2018
- 1Q'19 revenues of \$8.2 million
- Net loss of \$3.3 million includes goodwill impairment loss of \$3.7 million
- Gain on sale of assets \$1.1 million
- Adjusted EBITDA\* of \$678K for 1Q'19 compared to \$304K for 1Q'18
- 1Q'19 Gross margin of 36% compared to 38% in 1Q'18

T4Q - Revenue/Gross Profit



\* Adjusted EBITDA is defined as net income (loss) attributable to Tecogen Inc, adjusted for interest, depreciation and amortization, stock based compensation expense, goodwill impairment and one-time merger related expenses.



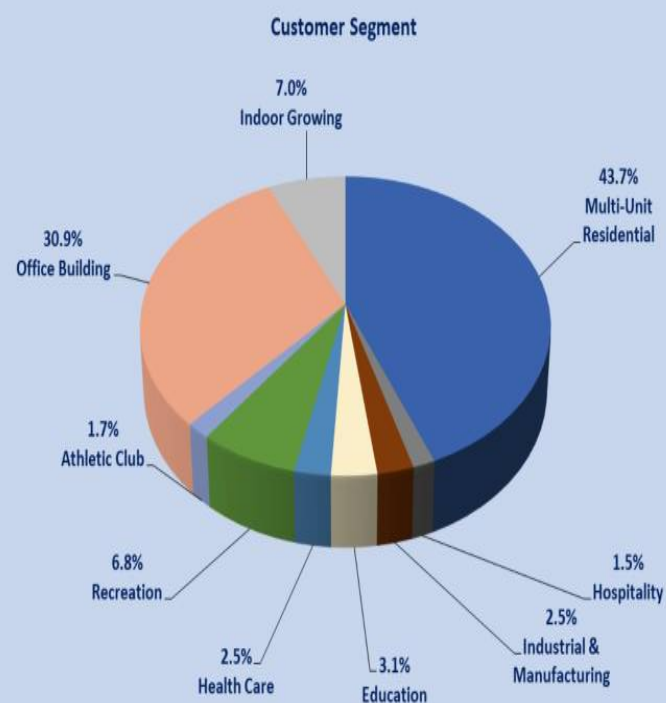
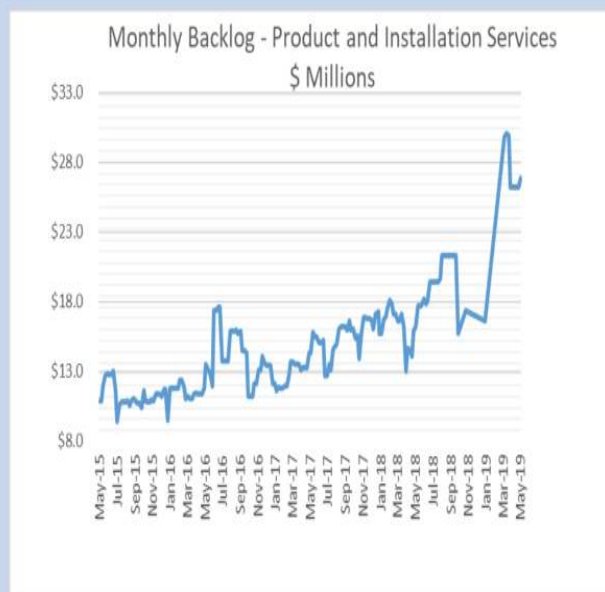
# Q1 2019 Adjusted EBITDA of \$678K



\$ in thousands	1Q'19	1Q'18	YoY Change	% Chg
Revenue				
Products	\$ 3,025	\$ 3,674	\$ (649)	
Service	3,911	4,719	(808)	
Energy Production	1,241	1,783	(542)	
Total Revenue	8,177	10,175	(1,999)	-20%
Gross Profit				
Products	\$ 1,081	\$ 1,264	\$ (183)	
Service	1,437	1,937	(500)	
Energy Production	441	637	(196)	
Total Gross Profit	2,959	3,838	(879)	-23%
Gross Margin: %				
Products	36%	34%	1%	
Service	37%	41%	-4%	
Energy Production	36%	36%	0%	
Total Gross Margin	36%	38%	-2%	
Operating Expenses				
General & administrative	\$ 2,655	\$ 2,790	\$ (134)	-5%
Selling	693	675	18	3%
Research and development	345	302	43	14%
Sub-total	3,694	3,767	-73	-2%
Gain on sale of assets	(1,081)	-	(1,081)	
Goodwill impairment	3,693	-	3,693	
Net income without goodwill impairment	\$ 413	\$ 21	\$ 392	1890.1%
Adjusted EBITDA	\$ 678	\$ 304	\$ 374	123.3%

- Consistently Strong Gross Margins
- Goodwill Impairment Loss, Q1 2019
- Investing in R&D and Sales Activities

# Product and Installation Backlog



Current Backlog of \$ 26.9 million  
Product backlog: \$13.0 mm, Install backlog \$13.9 mm

# Strategic Achievements



Adjusted product mix to emphasize chiller sales

↓  
Less competition,  
Well defined  
channels to market

Established ADG sites as solid investment assets

↓  
Enabled selective sale to strengthen balance sheet

Forklift Emissions program with Cat/Mitsubishi

↓  
Potential for fleet forklift conversion to Ultra emissions

Financial Stability

↓  
Zero debt with cash available for business growth

Tecogen positioned for growth in core business while building value of Ultra emissions technology

# Q1 2019 Financial Metrics: Revenues, Margins and Profitability



- Revenue of \$8.2 million
- Maintained profitability of \$413K for the quarter after the elimination of goodwill impairment
- Gain on sale of energy production assets of \$1.1 million
- Gross margin of 36% within management's guidance
- Decrease in G&A expense while increasing sales and R&D investment
- Strong backlog of \$26 million

	Quarter Ended March 31,			
\$ in thousands	2019	2018	YoY Growth	% of Total Rev
Revenue				
Cogeneration	\$ 1,819	\$ 1,764	3%	22%
Chiller	1,205	1,909	-37%	15%
Total Product Revenue	3,025	3,674	-18%	37%
Service Contracts and Parts	2,355	2,314	2%	29%
Installation Services	1,556	2,406	-35%	19%
Total Service Revenue	3,911	4,719	-17%	48%
Energy Production	1,241	1,783	-30%	15%
Total Revenue	\$ 8,177	\$ 10,175	-20%	100%
Cost of Sales				
Products	\$ 1,943	\$ 2,409	-19%	
Services	2,475	2,783	-11%	
Energy Production	800	1,146	-30%	
Total Cost of Sales	\$ 5,218	\$ 6,338	-18%	
Gross Profit				
	\$ 2,959	\$ 3,838	-23%	36%
Net income (loss) attributable to Tecogen Inc.	\$ (3,280)	\$ 21		
Net income attributable to Tecogen w/o GW impairment	\$ 413	\$ 21		
Gross Margin				
Products	36%	34%		
Services	37%	41%		
Aggregate Products and Services	36%	38%		
Energy Production	36%	36%		
Overall	36%	38%		



# Adjusted EBITDA\* Reconciliation



## Q1 2019 and 2018 Comparative Net income (loss) to Adjusted EBITDA Reconciliation

- EBITDA: Interest, taxes, depreciation & amortization
- Non-cash adjustments
  - Stock based compensation
  - Unrealized loss on investment securities
  - Goodwill impairment
- Non-recurring expenses
  - Merger related expenses finalized in 2018

Non-GAAP financial disclosure	Q1 2019	Q1 2018
Net Income (loss) attributable to Tecogen Inc.	\$ (3,280,077)	\$ 20,759
Interest expense, net	27,494	14,085
Depreciation & amortization, net	168,244	199,181
Income tax expense	(8,169)	-
EBITDA	(3,092,508)	234,025
Stock based compensation	38,035	40,416
Unrealized loss on investment securities	39,361	19,681
Merger related expenses	-	9,610
Goodwill impairment	3,693,198	-
Adjusted EBITDA*	\$ 678,086	\$ 303,732

Consistently reaching positive levels of adjusted EBITDA\*

\*Adjusted EBITDA is defined as net income (loss) attributable to Tecogen Inc, adjusted for interest, depreciation and amortization, stock based compensation expense, goodwill impairment and merger related expenses.



- Received second sample set of alternative engine retuning software from MCFA
- Extensive forklift drive testing completed
  - NOx emissions 20% of factory system
  - CO emissions 12% of factory system
- Results consistent with program goal of near-zero certification
- Reviewed results with MCFA last week
- Our recommendation (awaiting MCFA response)
  - Seek certification of bare engine with Ultera to “near zero” California standard
  - Return truck to MCFA for their further evaluation



### Test Summary of MCFA Forklift Truck Testing

	NOx	CO
	[g/kw-hr]	[g/kw-hr]
MCFA - Drive Test w/Factory Emissions System	1.67	0.49
MCFA - Drive Test w/Ultera	0.34	0.06
Relative Emissions Output (Ultera/Factory System)	20%	12%

# Emissions Technology Update (2)



## Southern California generator retrofit program (project footnote)

- Only natural gas engines permitted to current (2010) regs without operating exemption
- Application is noteworthy in light of recent developments in California
  - Distributed loads in terrain of high fire risk requires frequent de-energization of power lines in high winds
  - Ultera retrofit to standard gen-set effective solution to mitigate risk without negative environmental impact

## Ultera Automotive Catalyst Development

- On road Ultera development work with outside research institute progressing
- Focus is alternative catalyst formulation
- Program is on schedule to conclude in Q2

## Ultera Project approved by SoCal District Pump Project

- Project approved for new natural gas driven pump procurement
- 800 horsepower engines, requires 2x scaleup of system
- Formal sole-source bid documents submitted



Natural Gas Generator Upfitted with Ultera in Southern California (LA County)



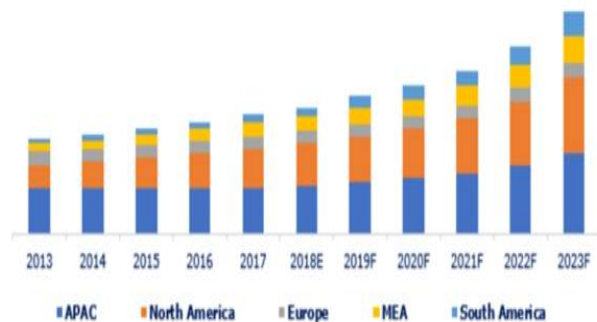
# Market Outlook



- 🌱 Indoor Agriculture Growth Opportunity
  - 🌱 Proven cost/benefit of Tecochill
  - 🌱 NY/NJ recreational cannabis approval expands opportunity
- 🌱 Expand/Upgrade chiller product portfolio
  - 🌱 Tecochill: Water-cooled AC systems
  - 🌱 Tecofrost: Ammonia refrigeration systems
  - 🌱 Roof-Top (RT) system: Legacy air-cooled 50 ton AC system
- 🌱 Third Party Project Finance Partnerships
  - 🌱 Low cost of capital, able to use tax advantages
  - 🌱 Provides customers with multiple project finance options
  - 🌱 Provides capital for large projects (Manhattan data center)
  - 🌱 Additional projects in development
- 🌱 Increasing focus on microgrids for resiliency
  - 🌱 “Smart Inverter” Certification requirements
  - 🌱 “Smart Inverter” requirements expanding to other states

*“Chiller Market Report, published by Allied Market Research, forecasts that the global market was valued at \$8,784 million in 2015 and is expected to reach \$11,542 million at 4.1% CAGR by 2022.”*

Global HVAC Chillers Market Size, By Region, By Value, 2013-2023F





# Closing Comments



## Tecogen Key Value Proposition Remains:

- Use plentiful and affordable natural gas efficiently and cleanly to meet energy needs of large facilities
- Tecogen cogeneration systems have necessary certifications and functionality to participate in new, revenue generating utility support programs
- Tecogen is only manufacturer of natural gas engine chillers, with significant new market potential for indoor growing and ammonia refrigeration systems
- Ultra emissions technology successfully implemented on many engine platforms and has potential for significant upside.



# Q&A



AMERICAN  
DG ENERGY



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