#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

### **FORM 8-K**

#### CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE **SECURITIES EXCHANGE ACT OF 1934**

Date of report (Date of earliest event reported): June 30, 2019



**TECOGEN INC. (NASDAQ: TGEN)** (Exact Name of Registrant as Specified in Charter)

Delaware (State or Other Jurisdiction of Incorporation)

001-36103 (Commission File Number)

45 First Avenue Waltham, Massachusetts (Address of Principal Executive Offices)

(781) 466-6400

(Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter). Emerging growth company 🗆

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.  $\Box$ 

Securities registered or to be registered pursuant to Section 12(b) of the Act.

| Title of each class                      | Trading Symbol | Name of exchange on which registered |
|--|----------------|--------------------------------------|
| Common Stock, \$.001 par value per share | TGEN           | NASDAQ                               |

(IRS Employer Identification No.)

04-3536131

02451 (Zip Code)

#### Item 2.02. Results of Operations and Financial Condition

On August 13, 2019 the registrant issued via press release earnings commentary and supplemental information for the three and six months ended June 30, 2019. The press release is furnished as Exhibit 99.01 to this Current Report on Form 8-K.

The information in this Item 2.02 and Exhibit 99.01 to this Form 8-K shall not be deemed "filed" for purposes of Section 18 of the Exchange Act or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act or the Exchange Act, except as expressly set forth by specific reference in such a filing.

#### Item 7.01. Regulation FD Disclosure

On August 13, 2019 the registrant presented the attached slides online in connection with an earnings conference call. Those slides are being furnished as Exhibit 99.02 to this Current Report on Form 8-K.

The information in this Item 7.01 and Exhibit 99.01 to this Form 8-K shall not be deemed "filed" for purposes of Section 18 of the Exchange Act or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act or the Exchange Act, except as expressly set forth by specific reference in such a filing.

#### Item 9.01 Financial Statements and Exhibits

#### (d) Exhibits

The following exhibits relating to Item 2.02 and Item 7.01 shall be deemed to be furnished, and not filed:

| <u>Exhibit</u> | Description  |
|----------------|--|
| 99.01          | Press release dated August 13, 2019, for the three and six months ended June 30, 2019. |
| 99.02          | Presentation dated August 13, 2019.  |

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned, hereunto duly authorized.

#### TECOGEN INC.

By: /s/ Bonnie Brown

August 13, 2019

Bonnie Brown, Principal Financial & Accounting Officer



### **Tecogen Announces Second Quarter 2019 Results**

Increase in overall gross margin to 44% provides gross profit of \$3.4 million and smaller net loss despite decline in revenues

WALTHAM, Mass., August 13, 2019 - Tecogen Inc. (NASDAQ:TGEN), a leading manufacturer of clean energy products, reported revenues of \$7,867,396 for the quarter ended June 30, 2019 compared to \$8,453,165 for the same period in 2018, a 7% decline in top line revenue. Consolidated gross profit for the second quarter of 2019 was \$3,425,915 compared to \$3,159,594 in the second quarter of 2018, an increase of 8% in overall gross profit year over year, despite the revenue decline. Loss from operations for the second quarter of 2019 was \$334,582, compared to \$636,286 for the same period 2018, an improvement of \$301,704 year over year. Net loss attributable to the Company was \$357,129 for the second quarter of 2019, compared to \$754,350 for the same period in 2018, an improvement of \$397,221, or 53% year over year.

Product revenue results were highlighted by growth in cogeneration sales of 10% as chiller sales declined 14% year over year. Total services related revenues for the second quarter of 2019 increased by 9% over the prior year period, due to certain engineering service projects.

Overall gross margin for the second quarter of 2019 was 44% compared to 37% for the same period in 2018, above management's targeted 35-40% gross margin range. Product gross margin was 37% for the second quarter of 2019 compared to 40% for the same period in 2018. Service gross margin was 48% in the second quarter of 2019 compared to 34% for the same period in 2018 due to an increase in margins recognized on installation projects during the quarter. Energy production gross margin was 37% for the second quarter of 2019 compared to 44% for the same period in 2018.

On a combined basis, operating expenses decreased to \$3,760,497 for the second quarter of 2019 from \$3,795,880 in the second quarter of 2018, a decrease of \$35,383. Research and development costs decreased by 9% to \$372,545, while selling expenses rose 11% to \$704,700. These fluctuations, along with the decrease in G&A costs of \$67,453, accounted for the net decrease in operating expenses.

Adjusted EBITDA<sup>(1)</sup>, excluding the unrealized gain or loss on marketable securities, stock-compensation expense and merger related expenses, was negative \$205,030 for the second quarter of 2019 compared to negative \$329,541 for the second quarter of 2018, an improvement of \$124,511, or 38% year over year. Adjusted EBITDA<sup>(1)</sup> for the first six months of 2019 was positive \$473,056 compared to negative \$25,810 for the first six months of 2018, an improvement of \$498,866. (Adjusted EBITDA is defined as net income or loss attributable to Tecogen, adjusted for interest, income taxes, depreciation and amortization, stock-based compensation expense, unrealized gain or loss on equity securities, goodwill impairment charges and merger related expenses. See table following the statements of operations for a reconciliation from net income (loss) to Adjusted EBITDA as well as important disclosures about the company's use of Adjusted EBITDA).

"While the second quarter has historically seen lower revenues, we made excellent progress in terms of improving our overall margins," commented Benjamin Locke, Tecogen CEO. "Our backlog is as strong as ever, and we fully expect product sales and revenues to increase in the second half of the year with the goal of maintaining full year positive adjusted EBITDA. We are also very excited about a significant opportunity for an order for upwards of 3 megawatts of InVerde cogeneration equipment that, while not in our backlog, could be decided upon in the second half of the year with resulting equipment sales in the first half of 2020. Our growing product backlog, strong service margins, and increased interest in our Ultera emission technology is exciting for the Company, and I am very enthusiastic about our prospects for the remainder of the year and into 2020."

Backlog of products and installations was \$25 million at the end of the second quarter of 2019 and stood at \$28 million as of August 9, 2019.

### **Major Highlights:**

Financial

- Revenues were \$7.87 million in the second quarter of 2019, a 7% decline from the same period in 2018.
- Revenue from energy production for the quarter was \$578,299, a reduction from the previous year's total by \$929,923. This decline is due to the sales of certain of the Company's energy producing assets and the seasonality of those assets that the company retained versus those sold as reported previously.
- Overall gross margin increased from 37% to 44%, resulting in gross profit of \$3.4 million, an increase of 8% over the same period in 2018 resulting from an increase in service gross margin.
- Net loss for the three months ended June 30, 2019 was \$357,129 compared to \$754,350 for the same period in 2018, an improvement of \$397,221, year over year.
- Net loss per share was \$0.01 for the second quarter of 2019 compared to \$0.03 for the comparative period in 2018.

• Adjusted EBITDA<sup>(1)</sup>, excluding unrealized gain or loss on marketable equity securities, stock-compensation expense and merger related expenses, was negative \$205,030 for the second quarter of 2019 compared to negative \$329,541 for the second quarter of 2018, an improvement of \$124,511. Adjusted EBITDA<sup>(1)</sup>, excluding goodwill impairment, unrealized gain or loss on marketable equity securities, stock-compensation expense and merger related expenses, was positive \$473,056 for the six months ended June 30, 2019 compared to negative \$25,810 for the same period in 2018, an improvement of \$498,866.

### Sales & Operations

- Obtained order for 1 MW microgrid project for a large residential building under construction in New York City.
- Sold additional chillers to two different marijuana cultivation facilities located in Massachusetts, bringing total number of Tecochill chillers in Massachusetts cultivation facilities to 16.
- First sale of Tecochill to Nevada marijuana cultivation facility.
- First Tecofrost sale added to backlog with sale and installation planned for Massachusetts facility in the fourth quarter.
- Current sales backlog of equipment and installations as of August 9, 2019 is \$28 million, comprised of \$16 million of installation services and \$12 million of products.
- Large 2-3 MW InVerde cogeneration order not currently in backlog expected to be decided in the third quarter of 2019 and would result in a new eleventh North American service center.
- Improvements in Tecochill design incorporated to improve heat recovery and wider range of outside temperature conditions.

### Emissions Technology

- <u>Ultera Emissions System Forklift Truck Application</u>. Following review of the testing from two engine tuning iterations designed to minimize emissions, Mitsubishi Caterpillar Forklift America Inc. (MCFA) and its parent company agreed to send emissions engineers to Tecogen's facility in Massachusetts to pursue final optimization and certification as a near-zero emissions system. This collaboration is scheduled to begin during the last week of September 2019.
- <u>Ultera Emissions System Stationary Engines.</u> The Company has received an order to complete the engineering of an upsized Ultera system for use in municipal water pumping in Southern California for an 800-horsepower Caterpillar natural gas engine. This system would have more than twice the capacity of the Company's largest system to date. The engineering has been completed and will be submitted this week for review by the water district. Orders for two upsized systems are anticipated in early 2020.
- <u>Ultera Emissions System Automotive Catalyst Development.</u> In the first phase of a program to advance the Ultera technology for mobile applications our research activities identified a promising catalyst material to improve performance of the Ultera process. Testing of the new catalyst is scheduled to conclude in September 2019.

### Conference Call Scheduled for Today at 11:00 am ET

Tecogen will host a conference call today to discuss the second quarter results beginning at 11:00 am eastern time. To listen to the call dial (877) 407-7186 within the U.S. and Canada, or (201) 689-8052 from other international locations. Participants should ask to be joined to the Tecogen Second Quarter 2019 earnings call. Please begin dialing 10 minutes before the scheduled starting time. The earnings press release will be available on the Company website at www.Tecogen.com in the "News and Events" section under "About Us." The earnings conference call will be webcast live. To view the associated slides, register for and listen to the webcast, go to https://ir.tecogen.com/ir.calendar. Following the call, the webcast will be archived for 14 days.

The earnings conference call will be recorded and available for playback one hour after the end of the call. To listen to the playback, dial (877) 660-6853 within the U.S. and Canada, or (201) 612-7415 from other international locations and use Conference Call ID#: 13672659.

### About Tecogen

<u>Tecogen Inc.</u> designs, manufactures, sells, installs, and maintains high efficiency, ultra-clean, cogeneration products including natural gas engine-driven combined heat and power, air conditioning systems, and high-efficiency water heaters for residential, commercial, recreational and industrial use. The company is known for cost effective, environmentally friendly and reliable products for energy production that, through patented technology, nearly eliminate criteria pollutants and significantly reduce a customer's carbon footprint.

In business for over 35 years, Tecogen has shipped more than 3,000 units, supported by an established network of engineering, sales, and service personnel across the United States. For more information, please visit <u>www.tecogen.com</u> or contact us for a free <u>Site Assessment</u>.

Tecogen, InVerde e+, Ilios, Tecochill, Tecopower, Tecofrost and Ultera are registered or pending trademarks of Tecogen Inc.

### **Forward Looking Statements**

This press release and any accompanying documents, contain "forward-looking statements" which may describe strategies, goals, outlooks or other nonhistorical matters, or projected revenues, income, returns or other financial measures, that may include words such as "believe," "expect," "anticipate," "intend," "plan," "estimate," "project," "target," "potential," "will," "should," "could," "likely," or "may" and similar expressions intended to identify forward-looking statements. These statements are only predictions and involve known and unknown risks, uncertainties, and other factors that may cause our actual results to differ materially from those expressed or implied by such forward-looking statements. Given these uncertainties, you should not place undue reliance on these forward-looking statements. Forward-looking statements speak only as of the date on which they are made, and we undertake no obligation to update or revise any forward-looking statements.

In addition to those factors described in our Annual Report on Form 10-K and our Quarterly Reports on Form 10-Q under "Risk Factors", among the factors that could cause actual results to differ materially from past and projected future results are the following: fluctuations in demand for our products and services, competing technological developments, issues relating to research and development, the availability of incentives, rebates, and tax benefits relating to our products and services, changes in the regulatory environment relating to our products and services, integration of acquired business operations, and the ability to obtain financing on favorable terms to fund existing operations and anticipated growth.

In addition to GAAP financial measures, this press release includes certain non-GAAP financial measures, including adjusted EBITDA which excludes certain expenses as described in the presentation. We use Adjusted EBITDA as an internal measure of business operating performance and believe that the presentation of non-GAAP financial measures provides a meaningful perspective of the underlying operating performance of our current business and enables investors to better understand and evaluate our historical and prospective operating performance by eliminating items that vary from period to period without correlation to our core operating performance and highlights trends in our business that may not otherwise be apparent when relying solely on GAAP financial measures.

### Tecogen Media & Investor Relations Contact Information:

Benjamin Locke P: 781-466-6402 E: Benjamin.Locke@tecogen.com

#### TECOGEN INC. CONDENSED CONSOLIDATED BALANCE SHEETS (unaudited)

|  | June 30, 2019    | D  | ecember 31, 2018 |
|--|------------------|----|------------------|
| ASSETS                                   |                  |    |                  |
| Current assets:                          |                  |    |                  |
| Cash and cash equivalents                | \$<br>1,087,970  | \$ | 272,552          |
| Accounts receivable, net                 | 11,628,702       |    | 14,176,452       |
| Unbilled revenue                         | 5,829,365        |    | 4,893,259        |
| Inventory, net                           | 6,990,697        |    | 6,294,862        |
| Due from related party                   | —                |    | 9,405            |
| Prepaid and other current assets         | 640,516          |    | 722,042          |
| Total current assets                     | <br>26,177,250   |    | 26,368,572       |
| Property, plant and equipment, net       | 3,763,500        |    | 11,273,115       |
| Right of use assets                      | 2,421,581        |    | —                |
| Intangible assets, net                   | 1,554,634        |    | 2,893,990        |
| Goodwill                                 | 5,281,867        |    | 8,975,065        |
| Other assets                             | 557,544          |    | 393,651          |
| TOTAL ASSETS                             | \$<br>39,756,376 | \$ | 49,904,393       |
|  |                  | _  |                  |
| LIABILITIES AND STOCKHOLDERS' EQUITY     |                  |    |                  |
| Current liabilities:                     |                  |    |                  |
| Revolving line of credit, bank           | \$<br>_          | \$ | 2,009,435        |
| Accounts payable                         | 6,234,846        |    | 7,153,330        |
| Accrued expenses                         | 2,061,601        |    | 1,528,014        |
| Deferred revenue                         | 1,832,493        |    | 2,507,541        |
| Lease obligations, current               | 520,667          |    |                  |
| Total current liabilities                | <br>10,649,607   |    | 13,198,320       |
| Long-term liabilities:                   |                  |    |                  |
| Deferred revenue, net of current portion | 96,937           |    | 2,375,700        |
| Lease obligations, long-term             | 1,900,914        |    | —                |
| Unfavorable contract liability, net      | 2,754,497        |    | 6,292,599        |

| Total liabilities   | <br>15,401,955   | <br>21,866,619   |
|---|------------------|------------------|
| Commitments and contingencies (Note 11)   |                  |                  |
| Stockholders' equity:   |                  |                  |
| Tecogen Inc. stockholders' equity:  |                  |                  |
| Common stock, \$0.001 par value; 100,000,000 shares authorized; 24,840,806 and 24,824,746 issued and outstanding at June 30, 2019 and December 31, 2018, respectively | 24,841           | 24,825           |
| Additional paid-in capital  | 56,525,590       | 56,427,928       |
| Accumulated deficit   | (32,307,301)     | (28,670,095)     |
| Total Tecogen Inc. stockholders' equity   | <br>24,243,130   | <br>27,782,658   |
| Noncontrolling interest   | 111,291          | 255,116          |
| Total stockholders' equity  | <br>24,354,421   | <br>28,037,774   |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY  | \$<br>39,756,376 | \$<br>49,904,393 |

### **TECOGEN INC.**

### CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(unaudited)

|   | Three M       | onths Ended     |
|---|---------------|-----------------|
|   | June 30, 2019 | June 30, 2018   |
| Revenues  |               |                 |
| Products  | \$ 2,445,448  | \$ 2,483,657    |
| Services  | 4,843,649     | 4,461,283       |
| Energy production                                       | 578,299       | 1,508,225       |
| Total revenues  | 7,867,396     | 8,453,165       |
| Cost of sales   |               |                 |
| Products  | 1,546,752     | 1,491,810       |
| Services  | 2,530,175     | 2,962,040       |
| Energy production                                       | 364,554       | 839,721         |
| Total cost of sales                                     | 4,441,481     | 5,293,571       |
| Gross profit  | 3,425,915     | 3,159,594       |
| Operating expenses                                      |               |                 |
| General and administrative                              | 2,683,252     | 2,750,705       |
| Selling   | 704,700       | 635,396         |
| Research and development                                | 372,545       | 409,779         |
| Total operating expenses                                | 3,760,497     | 3,795,880       |
| Loss from operations                                    | (334,582      | ) (636,286 )    |
| Other income (expense)                                  |               |                 |
| Interest income   | 66            | 4,830           |
| Interest expense  | (17,005       | ) (9,802 )      |
| Unrealized gain (loss) on investment securities         | 19,681        | (59,042)        |
| Total other income (expense), net                       | 2,742         | (64,014 )       |
| Loss before provision for state income taxes            | (331,840      | ) (700,300 )    |
| Provision for state income taxes                        | 15,955        | 38,864          |
| Consolidated net loss                                   | (347,795      | ) (739,164 )    |
| Income attributable to the noncontrolling interest      | (9,334        | ) (15,186 )     |
| Net loss attributable to Tecogen Inc.                   | \$ (357,129   | ) \$ (754,350)  |
| Net loss per share - basic and diluted                  | \$ (0.01      | ) \$ (0.03 )    |
| Weighted average shares outstanding - basic and diluted | 24,826,311    | 24,818,459      |
|   |               |                 |
| Non-GAAP financial disclosure (1)                       |               |                 |
| Net income (loss) attributable to Tecogen Inc.          | \$ (357,129   | ) \$ (754,350 ) |
| Interest expense, net                                   | 16,939        | 4,972           |
| Income taxes  | 15,955        | 38,864          |
| Depreciation & amortization, net                        | 98,988        | 187,069         |
| EBITDA  | (225,247      | ) (523,445 )    |
| Stock based compensation                                | 39,898        | 38,062          |

| Unrealized (gain) loss on investment securities | (19,681        | )    | 59,042    |
|---|----------------|------|-----------|
| Merger related expenses                         | —              |      | 96,800    |
| Adjusted EBITDA                                 | \$<br>(205,030 | ) \$ | (329,541) |

### **TECOGEN INC.**

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(unaudited)

|   | Si          | Six Months Ended |   |  |
|---|-------------|------------------|---|--|
|   | June 30, 20 | 19               | June 30, 2018                           |  |
| Revenues  |             |                  |   |  |
| Products  | \$ 5,469    | ,974 \$          | 6,157,163                               |  |
| Services  | 8,754       | ,945             | 9,180,669                               |  |
| Energy production   | 1,819       | 108              | 3,290,760                               |  |
| Total revenues  | 16,044      | 027              | 18,628,592                              |  |
| Cost of sales   |             |                  |   |  |
| Products  | 3,490       | ,214             | 3,900,925                               |  |
| Services  | 5,004       | ,708             | 5,744,894                               |  |
| Energy production   | 1,164       | ,431             | 1,985,376                               |  |
| Total cost of sales                                       | 9,659       | ,353             | 11,631,195                              |  |
| Gross profit  | 6,384       | ,674             | 6,997,397                               |  |
| Operating expenses  |             |                  |   |  |
| General and administrative                                | 5,338       | ,663             | 5,540,255                               |  |
| Selling   | 1,397       | ,954             | 1,310,514                               |  |
| Research and development                                  | 717         | ,627             | 712,009                                 |  |
|   | (1,081      | ,049)            | —                                       |  |
| Goodwill impairment                                       | 3,693       |                  | _                                       |  |
| Total operating expenses                                  | 10,066      | ,393             | 7,562,778                               |  |
| Loss from operations                                      | (3,681      | ,719)            | (565,381)                               |  |
| Other income (expense)                                    |             |                  |   |  |
| Interest income   |             | 598              | 3,758                                   |  |
| Interest expense  | (45         | ,031)            | (22,815)                                |  |
| Unrealized loss on investment securities                  | (19         | ,680)            | (78,723)                                |  |
| Total other expense, net                                  |             | ,113)            | (97,780)                                |  |
| Loss before provision for state income taxes              | (3,745      |                  | (663,161 )                              |  |
|   |             | ,786             | 38,864                                  |  |
| Consolidated net loss                                     | (3,753      | .618)            | (702,025 )                              |  |
| (Income) loss attributable to the noncontrolling interest |             | ,412             | (31,567)                                |  |
| Net loss attributable to Tecogen Inc.                     | \$ (3,637   |                  | (733,592)                               |  |
|   | + (+,+++)   |                  | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |  |
| Net loss per share - basic and diluted                    | \$ (        | 0.15)\$          | (0.03)                                  |  |
| Weighted average shares outstanding - basic and diluted   | 24,822      | ,555             | 24,811,034                              |  |
|   |             |                  |   |  |
| Non-GAAP financial disclosure(1)                          |             |                  |   |  |
| Net loss attributable to Tecogen Inc.                     | \$ (3,637,  | 206 ) \$         | (733,592)                               |  |
| Interest & other expense, net                             | 44,4        | 33               | 19,057                                  |  |
| Income taxes  | 7,7         | 786              | 38,864                                  |  |
| Depreciation & amortization, net                          | 267,2       |                  | 386,250                                 |  |
| EBITDA  | (3,317,     |                  | (289,421)                               |  |
| Stock based compensation                                  | 77,5        |                  | 78,478                                  |  |
| Unrealized (gain) loss on marketable securities           | 19,0        |                  | 78,723                                  |  |
| Merger related expenses                                   |             |                  | 106,410                                 |  |
| Goodwill impairment                                       | 3,693,1     | 98               |   |  |
| -   | \$ 473,     |                  | (25,810)                                |  |
| Adjusted EBITDA   | \$ 473,     | ,50 \$<br>       | (23,010)                                |  |

TECOGEN INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited)

|   | June 30, 2019 |          | June 30, 2018 |
|---|---------------|----------|---------------|
| CASH FLOWS FROM OPERATING ACTIVITIES:                                       |               | _        |               |
| Consolidated net loss   | \$ (3,753,618 | ) \$     | (702,02       |
| Adjustments to reconcile net loss to net cash used in operating activities: |               |          |               |
| Depreciation, accretion and amortization, net                               | 267,232       |          | 386,25        |
| Gain on contract termination  |               |          | (124,732      |
| Provision on inventory reserve  | —             |          | 1,00          |
| Stock-based compensation  | 77,933        |          | 78,47         |
| Goodwill impairment   | 3,693,198     |          | -             |
| (Gain) loss on sale of assets   | (1,081,049    | )        | 13,34         |
| Provision for losses on accounts receivable                                 | 29,849        |          | 4,39          |
| Non-cash interest expense   | 12,087        |          | -             |
| Changes in operating assets and liabilities, net of effects of acquisitions |               |          |               |
| (Increase) decrease in:   |               |          |               |
| Accounts receivable   | 2,517,901     |          | (1,732,02     |
| Unbilled revenue  | (936,106      | )        | (345,32       |
| Inventory   | (695,835      | )        | (403,78       |
| Due from related party  | 9,405         |          | 585,49        |
| Prepaid expenses and other current assets                                   | (15,282       | )        | (83,84        |
| Other non-current assets  | 59,683        |          | 74,42         |
| Increase (decrease) in:   |               |          |               |
| Accounts payable  | (918,484      | )        | (1,017,61     |
| Accrued expenses and other current liabilities                              | (380,351      | )        | 529,32        |
| Deferred revenue  | (966,776      | )        | 247,66        |
| Interest payable, related party   | —             |          | (52,26        |
| Net cash used in operating activities                                       | (2,080,213    | )        | (2,541,23     |
| CASH FLOWS FROM INVESTING ACTIVITIES:                                       |               |          |               |
| Purchases of property and equipment   | (52,444       | )        | (149,45       |
| Proceeds from sale of assets  | 5,000,000     |          | 3,60          |
| Purchases of intangible assets  | (22,738       | )        | (149,26       |
| Cash acquired in asset acquisition  | _             |          | 442,78        |
| Expenses associated with asset acquisition                                  | —             |          | (90           |
| Payment of stock issuance costs   | (1,011        | )        | -             |
| Distributions to noncontrolling interest                                    | (27,413       | )        | (34,30        |
| Net cash provided by investing activities                                   | 4,896,394     |          | 112,47        |
| CASH FLOWS FROM FINANCING ACTIVITIES:                                       |               |          |               |
| Payments on revolving line of credit, net                                   | (2,021,519    | )        | 2,702,82      |
| Payments for debt issuance costs  | -             |          | (145,01       |
| Proceeds from the exercise of stock options                                 | 20,756        |          | 63,30         |
| Payment on loan due to related party  |               |          | (850,00       |
| Net cash provided by (used in) financing activities                         | (2,000,763    | )        | 1,771,12      |
| Change in cash and cash equivalents   | 815,418       | <u> </u> | (657,63       |
| Cash and cash equivalents, beginning of the period                          | 272,552       |          | 1,673,07      |
| Cash and cash equivalents, end of the period                                | \$ 1,087,970  | \$       | 1,015,43      |
|   |               |          |               |
| Supplemental disclosures of cash flows information:                         |               |          |               |
| Cash paid for interest  | \$ 23,551     | \$       | 79,07         |

### <sup>(1)</sup>Non-GAAP Financial Measures

In addition to reporting net income, a U.S. generally accepted accounting principle ("GAAP") measure, this news release contains information about *EBITDA* (net income (loss) attributable to Tecogen Inc adjusted for interest, income taxes, depreciation and amortization, stock based compensation expense, unrealized gain or loss on investment securities, goodwill impairment charges and merger related expenses), which is a non-GAAP measure. The Company believes *EBITDA* allows investors to view its performance in a manner similar to the methods used by management and provides additional insight into its operating results. *EBITDA* is not calculated through the application of GAAP. Accordingly, it should not be considered as a substitute for the GAAP measure of net income and, therefore, should not be used in isolation of, but in conjunction with, the GAAP measure. The use of any non-GAAP measure may produce results that vary from the GAAP measure and may not be comparable to a similarly defined non-GAAP measure used by other companies.

# Tecogen:

**Energy Efficiency Reimagined** 

NASDAQ: TGEN

Second Quarter 2019 Earnings Review August 13, 2019



## Safe Harbor Statement



This presentation and accompanying documents contain "forward-looking statements" which may describe strategies, goals, outlooks or other nonhistorical matters, or projected revenues, income, returns or other financial measures, that may include words such as "believe," "expect," "anticipate," "intend," "plan," "estimate," "project," "target," "potential," "will," "should," "could," "likely," or "may" and similar expressions intended to identify forward-looking statements. These statements are only predictions and involve known and unknown risks, uncertainties, and other factors that may cause our actual results to differ materially from those expressed or implied by such forward-looking statements. Given these uncertainties, you should not place undue reliance on these forward-looking statements. Forward-looking statements speak only as of the date on which they are made, and we undertake no obligation to update or revise any forward-looking statements.

In addition to those factors described in our Annual Report on Form 10-K and our Quarterly Reports on Form 10-Q under "Risk Factors", among the factors that could cause actual results to differ materially from past and projected future results are the following: fluctuations in demand for our products and services, competing technological developments, issues relating to research and development, the availability of incentives, rebates, and tax benefits relating to our products and services, changes in the regulatory environment relating to our products and services, integration of acquired business operations, and the ability to obtain financing on favorable terms to fund existing operations and anticipated growth.

In addition to GAAP financial measures, this presentation includes certain non-GAAP financial measures, including adjusted EBITDA which excludes certain expenses as described in the presentation. We use Adjusted EBITDA as an internal measure of business operating performance and believe that the presentation of non-GAAP financial measures provides a meaningful perspective of the underlying operating performance of our current business and enables investors to better understand and evaluate our historical and prospective operating performance by eliminating items that vary from period to period without correlation to our core operating performance and highlights trends in our business that may not otherwise be apparent when relying solely on GAAP financial measures.

## Earnings Call Agenda



## Benjamin Locke

- Tecogen Overview
- Q2 '19 Financial Overview
- Strategic Achievements

## **Bonnie Brown**

Financial Review

### **Robert Panora**

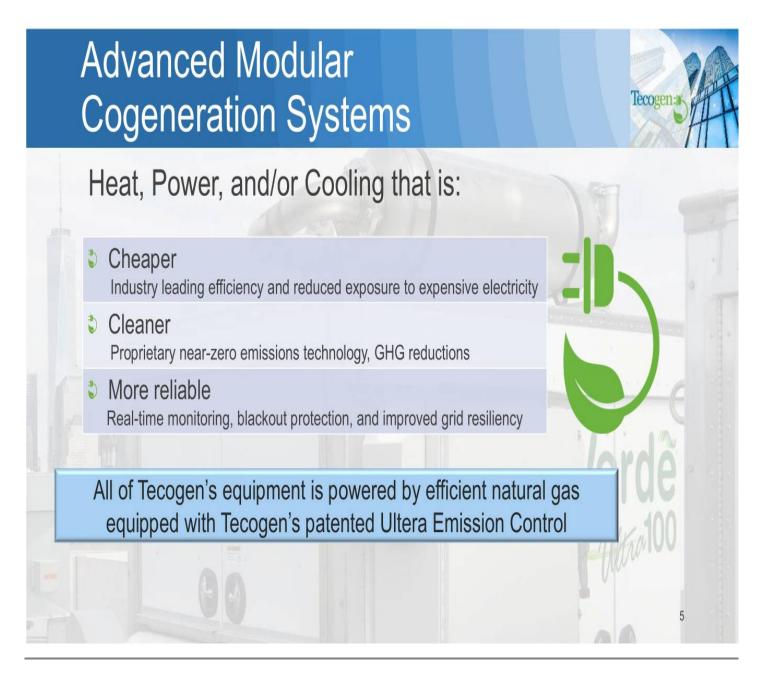
Ultera Emissions Update

## Benjamin Locke

Closing comments

Q&A

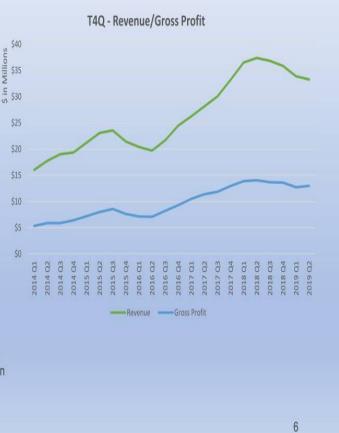




## Q2 2019 Financial Results

- 2Q'19 revenues of \$7.9 million compared to \$8.5 million in 2Q'18
- 2Q'19 Net loss of \$357K compared to \$754K for 2Q '18
- 2Q'19 Overall gross margin of 44% compared to 37% in 2Q'18
- Despite decline in revenues, gross profit increased to \$3.4 million compared to \$3.2 million in 2Q'18
- Adjusted EBITDA\*of negative \$205K for 2Q'19 compared to negative \$330K for 2Q'18
- Working capital of \$15.5 million compared to \$13 million at year end 2018

\* Adjusted EBITDA is defined as net income (loss) attributable to Tecogen Inc, adjusted for interest, depreciation and amortization, stock-based compensation expense, goodwill impairment and one-time merger related expenses.



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## Q2 2019 Gross Profit of \$3.4MM



| \$ in thousands                      | 2  | Q'19  | 2  | Q'18  | YoY | Change | % Chg    |
|--------------------------------------|----|-------|----|-------|-----|--------|----------|
| Revenue                              |    |       |    |       |     |        |          |
| Products                             | \$ | 2,445 | \$ | 2,484 | \$  | (38)   |          |
| Service                              |    | 4,844 |    | 4,461 |     | 382    |          |
| Energy Production                    |    | 578   |    | 1,508 |     | (930)  | 1942.440 |
| Total Revenue                        |    | 7,867 |    | 8,453 |     | (586)  | -7%      |
| Gross Profit                         |    |       |    |       |     |        |          |
| Products                             |    | 899   |    | 992   |     | (93)   |          |
| Service                              |    | 2,313 |    | 1,499 |     | 814    |          |
| Energy Production                    | _  | 214   |    | 669   |     | (455)  |          |
| Total Gross Profit                   |    | 3.426 | _  | 3,160 | _   | 266    | 8%       |
| Gross Margin: %                      |    |       |    |       |     |        |          |
| Products                             |    | 37%   |    | 40%   |     | -3%    |          |
| Service                              |    | 48%   |    | 34%   |     | 14%    |          |
| Energy Production                    | _  | 37%   | -  | 44%   |     | -7%    |          |
| Total Gross Margin                   |    | 44%   |    | 37%   |     | 6%     | 6%       |
| Operating Expenses                   |    |       |    |       |     |        |          |
| General & administrative             |    | 2,683 |    | 2,751 |     | (68)   |          |
| Selling                              |    | 705   |    | 635   |     | 70     | 11%      |
| Research and development             |    | 373   |    | 410   |     | (37)   |          |
| Total operating expenses             |    | 3,760 |    | 3,796 |     | -36    | -1%      |
| Net income (loss)                    | \$ | (357) | \$ | (754) | \$  | 397    | 52.7%    |
| Adjusted EBITDA (see reconciliation) | \$ | (205) | \$ | (330) | \$  | 125    | 37.9%    |

- Increased gross margins allowed for increased gross profit with lower revenue
- Good improvement in service margins year over year
- Investing in sales and R&D

## **Product and Installation Backlog**





## Strategic Achievements

Adjusted product Es mix to emphasize s chiller sales inv

Less competition, Well defined channels to market Established ADG sites as solid investment assets

Enabled selective sale to strengthen balance sheet Forklift Emissions program with Cat/Mitsubishi

Potential for fleet forklift conversion to Ultera emissions Zero net debt with cash available for business growth

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**Financial Stability** 

Tecogen

Tecogen positioned for growth in core business while building value of Ultera emissions technology

## Q2 2019 Financial Metrics: Revenues, Margins and Profitability



- Revenue of \$7.9 million
- Maintained 8% higher gross profit despite lower revenue
- Gross margin improved to 44% compared to 37% for Q2'18
- G&A expense decreases while increasing investment in sales activities
- Strong backlog of \$25 million at quarter end and \$28 million currently

|                                       | Qu | arter End | ed Ju | ine 30, |               |                   |
|---------------------------------------|----|-----------|-------|---------|---------------|-------------------|
| \$ in thousands                       | 2  | 2019      |       | 2018    | YoY<br>Growth | % of Total<br>Rev |
| Revenue                               |    |           |       |         |               |                   |
| Cogeneration                          | \$ | 1,414     | \$    | 1,289   | 10%           | 18%               |
| Chiller                               |    | 1,032     |       | 1,195   | -14%          | 13%               |
| Total Product Revenue                 |    | 2,445     |       | 2,484   | -2%           | 31%               |
| Service Contracts and Parts           |    | 2,553     |       | 2,169   | 18%           | 32%               |
| Installation Services                 |    | 2,291     |       | 2,293   | 0%            | 29%               |
| Total Service Revenue                 |    | 4,844     |       | 4,461   | 9%            | 62%               |
| Energy Production                     |    | 578       |       | 1,508   | -62%          | 7%                |
| Total Revenue                         | \$ | 7,867     | \$    | 8,453   | -7%           | 100%              |
| Cost of Sales                         |    |           |       |         |               |                   |
| Products                              | S  | 1,547     | S     | 1,492   | 4%            |                   |
| Services                              |    | 2,530     |       | 2,962   | -15%          |                   |
| Energy Production                     |    | 365       |       | 840     | -57%          |                   |
| Total Cost of Sales                   | \$ | 4,441     | \$    | 5,294   | -16%          |                   |
| Gross Profit                          | \$ | 3,426     | \$    | 3,160   | 8%            | 44%               |
| Net loss attributable to Tecogen Inc. | \$ | (357)     | \$    | (754)   |               | 6.107             |
| Gross Margin                          |    |           |       |         |               |                   |
| Products                              |    | 37%       |       | 40%     |               |                   |
| Services                              |    | 48%       |       | 34%     |               |                   |
| Aggregate Products and Services       |    | 44%       |       | 36%     |               |                   |
| Energy Production                     |    | 37%       |       | 44%     |               |                   |
| Overall                               |    | 44%       |       | 37%     |               |                   |

## **Adjusted EBITDA\* Reconciliation**



## Q2 2019 and 2018 Comparative Net loss to Adjusted EBITDA\* Reconciliation

- EBITDA: Interest, taxes, depreciation & amortization
- Non-cash adjustments
  - Stock based compensation
  - Unrealized loss on investment securities
  - Goodwill impairment
- Non-recurring expenses
  - Merger related expenses finalized in 2018

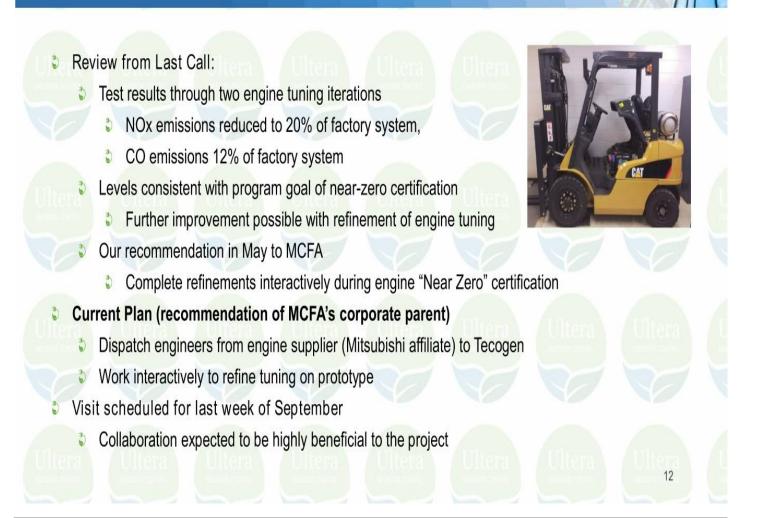
Maintaining positive adjusted EBITDA\* on a YTD basis

\*Adjusted EBITDA is defined as net income (loss) attributable to Tecogen Inc, adjusted for interest, depreciation and amortization, stock-based compensation expense, goodwill impairment and merger related expenses.

|  | Year To Da     | te, June 30 <u>,</u> |
|--|----------------|----------------------|
| Non-GAAP financial disclosure                  | <u>2019</u>    | <u>2018</u>          |
| Net Income (loss) attributable to Tecogen Inc. | \$ (3,637,206) | \$ (733,592)         |
| Interest expense, net                          | 44,433         | 19,057               |
| Depreciation & amortization, net               | 267,232        | 386,250              |
| Income tax expense                             | 7,786          | 38,864               |
| EBITDA   | (3,317,755)    | (289,421)            |
| Stock based compensation                       | 77,933         | 78,478               |
| Unrealized loss on investment securities       | 19,680         | 78,723               |
| Merger related expenses                        | -              | 106,410              |
| Goodwill impairment                            | 3,693,198      | -                    |
| Adjusted EBITDA*                               | \$ 473,056     | \$ (25,810)          |

| Non-GAAP financial disclosure                   |    | Quarter Ended, June 30, |    |           |  |  |
|---|----|-------------------------|----|-----------|--|--|
|   |    | 2019                    |    | 2018      |  |  |
| Net Income (loss) attributable to Tecogen Inc.  | \$ | (357,129)               | \$ | (754,350) |  |  |
| Interest expense, net                           |    | 16,939                  |    | 4,972     |  |  |
| Depreciation & amortization, net                |    | 98,988                  |    | 187,069   |  |  |
| Income tax expense                              |    | 15,955                  | 1  | 38,864    |  |  |
| EBITDA  |    | (225,247)               |    | (523,445) |  |  |
| Stock based compensation                        |    | 39,898                  |    | 38,062    |  |  |
| Unrealized (gain) loss on investment securities |    | (19,681)                |    | 59,042    |  |  |
| Merger related expenses                         |    | 12                      |    | 96,800    |  |  |
| Goodwill impairment                             |    | -                       | -  | -         |  |  |
| Adjusted EBITDA*                                | \$ | (205,030)               | \$ | (329,541) |  |  |

## Emissions Technology Update – MCFA Forklift



Tecogen:

## Emissions Technology Update (2)

## Ultera Automotive Catalyst Development

- On road Ultera development work with outside research institute progressing
- Focus is alternative catalyst formulation
- Testing completion expected in September

## Ultera Project approved by SoCal Water District

- Purchase order received for larger scale (2X) Ultera Design
- Specification for adaptation to 800 horsepower natural gas engines,
- Engineering complete, submittal documents to be provided to District this week
- Hardware order expected early 2020 for two systems
  - New engines supplied by Caterpillar



Tecogen:

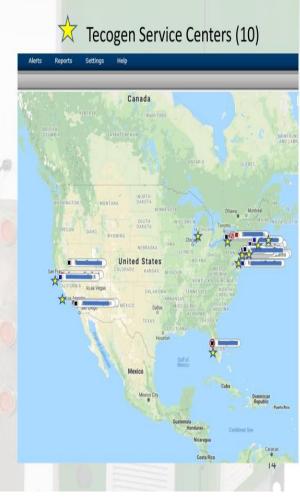
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Ultera equipped 300 HP water pumping natural gas engine

## Market Outlook



- Continued Demand for InVerde CHP System
  - Inverter-based microgrid capability increasingly important to maximize grid support service revenue potential
  - InVerde/Tecopower GHG reductions mitigate potential carbon emission limits for large buildings (e.g. NYC)
- Continue to grow chiller business segment
  - S First Tecofrost installation expected in fall to MA facility
  - Anticipate first West Coast sale by end of 2019
  - Additional chillers sold to indoor growing, ice rinks, commercial buildings
- New service expansion opportunity in North America
  - Large 2-3 MW InVerde opportunity to be decided in Q3-19
  - Not currently in backlog due to bid/award process
  - Would result in 11<sup>th</sup> North American service center
  - Significant growth opportunity for 2020 and beyond



## **Closing Comments**



## Tecogen Key Value Proposition Remains:

- Use pipeline gas efficiently and cleanly to meet energy and resiliency needs of large facilities
- Differentiate Tecogen products and factory service capabilities in key growth markets and geographies
- Maximize margin and profitability of core business while maintaining key R&D and IP projects
- Demonstrate Ultera emissions technology as a commercially viable cost-effective means for obtaining near-zero emissions from any gas engine system.



## Q&A





## **Company Information**

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