UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): November 11, 2026

TECOGEN INC.

(Exact Name of Registrant as Specified in Charter)

Delaware
(State or Other Jurisdiction of Incorporation)

001-36103	04-3536131
(Commission File Number)	*(IRS Employer Identification No.)*

76 Treble Cove Road, Building 1
North Billerica, Massachusetts 01862
(Address of Principal Executive Offices and Zip Code)

(781) 466-6400
(Registrant's telephone number, including area code)

Securities registered or to be registered pursuant to Section 12(b) of the Act.

Title of each class	Trading Symbol	Name of exchange on which registered
Common Stock, $0.001 par value per share	TGEN	NYSE American, LLC

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter). Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. o

Section 2 - Results of Operations and Financial Condition

Item 2.02. Results of Operations and Financial Condition.

On November 11, 2026, Tecogen Inc. (the "Company") issued a press release with earnings commentary and supplemental information for the three months and nine months ended September 30, 2026. A copy of the press release is attached as Exhibit 99.1 to this Current Report on Form 8-K.

The information in this Item 2.02 and Exhibit 99.1 to this Current Report on Form 8-K shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Securities Exchange Act of 1934, except as expressly set forth by specific reference in such a filing.

Section 7 - Regulation FD Disclosure

Item 7.01. Regulation FD Disclosure

On November 12, 2026, the Company will present the attached slides online in connection with an earnings conference call. The slides are being furnished as Exhibit 99.2 to this Current Report on Form 8-K.

The information in this Item 7.01 and Exhibit 99.2 to this Current Report on Form 8-K shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Securities Exchange Act of 1934, except as expressly set forth by specific reference in such a filing.

Section 9 - Financial Statements and Exhibits

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

Exhibit	Description
99.1	Press Release, dated November 11, 2026 *
99.2	Earnings Call Presentation, dated November 12, 2026 *

* Filed herewith.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned, hereunto duly authorized.

TECOGEN INC.

November 12, 2026

By: */s/ Abinand Rangesh*
Abinand Rangesh, Chief Executive Officer

Tecogen Reports
Third Quarter 2026 Financial Results

NORTH BILLERICA, Mass., November 11, 2026 - Tecogen Inc. (NYSE American:TGEN), a leading manufacturer of clean energy products, reported revenues of $7.87 million and net loss of $1.59 million for the three months ended September 30, 2026 compared to revenues of $7.18 million, and a net loss of $2.13 million in 2025. For the nine months ended September 30, 2026, revenues were $19.96 million, and the net loss was $5.86 million, compared to revenues of $21.76 million, and a net loss of $4.25 million in 2025. Our cash and cash equivalents balance was $5.33 million at September 30, 2026.

Abinand Rangesh, CEO of Tecogen, commented, "Revenue increased substantially in the third quarter compared to the first two quarters this year as well as Q3 2025. The higher revenue and customer deposits means that our current cash position has increased to $5.7m today with a further $800k expected to be collected in the next two weeks. Compared to the same period last year, gross profit margin also increased by 7 percentage points showing that operational improvements are starting to take effect.

In addition, the backlog is presently more than $8m. The increases in utility rates and power shortages is accelerating demand for our products, especially in large commercial, healthcare and industrial facilities. Over 70% of this backlog constitutes large property portfolio owners and energy services companies. Therefore, successful initial projects may open the door to significant additional business.

During the call, I will shed more light on the status of the data center pipeline and the pathway to closing them. I will also update shareholders on an exciting innovation we have developed that allows customers to use our dual power source technology as a retrofit to existing chillers, dry coolers, and other loads in data centers or other types of facilities. This innovation allows us to scale up production quickly while increasing margins. It is also timely given potential new data center construction moratoriums as it allows a data center to maximize power on already approved sites."

Key Takeaways

Net Loss and Earnings Per Share

- The net loss for the three months ended September 30, 2026 was $1.59 million compared to a net loss of $2.13 million for the same period of 2025, a decrease in the net loss of $0.54 million, due to increased Services segment revenue and gross profit, offset partially by an increase in operating expenses. EPS for the quarters ended September 30, 2026 and 2025 was a loss of $0.05/share and $0.07, respectively.

- The net loss for the nine months ended September 30, 2026 was $5.86 million compared to a net loss of $4.25 million for the same period of 2025, an increase in the net loss of $1.61 million, due to decreased revenue and gross profit from our Products segment and an increase in operating expenses. EPS for the nine months ended September 30, 2026 and 2025 was a loss of $0.20/share and $0.16/share, respectively.

Loss from Operations

- Loss from operations for the three months ended September 30, 2026 was $1.57 million compared to a loss from operations of $2.10 million for the same period in 2025, a decrease of $0.53 million, due to increased revenue and gross profit from our Services segment, offset partially an increase in operating expenses.
- Loss from operations for the nine months ended September 30, 2026 was $5.85 million compared to a loss from operations of $4.11 million for the same period in 2025, an increase of $1.74 million, due to decreased revenue and gross profit from our Products segment and an increase in operating expenses.

Revenues

- Revenues for the three months ended September 30, 2026 were $7.87 million compared to $7.18 million for the same period in 2025, a 9.6% increase.
  - Products revenues in the three months ended September 30, 2026 were $3.05 million compared to $2.98 million for the same period in 2025, an increase of 2.2%. The increase in revenue during the quarter ended September 30, 2026 is due to increased chiller revenue, offset partially by decreased cogeneration and engineered accessories revenue.
  - Services revenues in the three months ended September 30, 2026 were $4.46 million, compared to $3.94 million for the same period in 2025, an increase of 13.2% due to increased revenues from the acquired Aegis maintenance contracts and increased revenues from existing service contracts.
  - Energy Production revenues in the three months ended September 30, 2026 were $0.36 million compared to $0.26 million for the same period in 2025, an increase of 42.0%. The increase in Energy Production revenue is due to improved site operations in the three months ended September 30, 2026.
- Revenues for the nine months ended September 30, 2026 were $19.96 million compared to $21.76 million for the same period in 2025, an 8.3% decrease.
  - Products revenues in the nine months ended September 30, 2026 were $5.36 million compared to $8.67 million for the same period in 2025, a decrease of 38.2%. The decrease in revenue during the nine months ended September 30, 2026 is due to decreases in chiller, cogeneration and engineered accessories revenue.
  - Services revenues in the nine months ended September 30, 2026 were $13.47 million, compared to $12.15 million for the same period in 2025, an increase of 10.9% due to increased revenues from existing contracts and increased revenues from the acquired Aegis maintenance contracts.
  - Energy Production revenues in the nine months ended September 30, 2026 were $1.12 million compared to $0.93 million for the same period in 2025, an increase of 20.9%. The increase in Energy Production revenue is due to improved site operations in the nine months ended September 30, 2026.

Gross Profit

- Gross profit for the three months ended September 30, 2026 increased to $2.95 million compared to $2.18 million in the same period in 2025 due to increased Services revenues and lower costs. Gross margin increased to 37.4% in the three months ended September 30, 2026 compared to 30.4% for the same period in 2025. The increase is due to higher Services segment margin in the three months ended September 30, 2026.

- Gross profit for the nine months ended September 30, 2026 decreased to $7.71 million compared to $7.87 million in the same period in 2025 due to lower Products revenue. Gross margin increased to 38.6% in the nine months ended September 30, 2026 compared to 36.2% for the same period in 2025. The increase in gross margin was due to higher Services segment margin in the nine months ended September 30, 2026.

Operating Expenses

- Operating expenses increased $0.23 million, or 5.3%, to $4.51 million in the three months ended September 30, 2026 compared to $4.28 million in the same period in 2025, due to increases in payroll, benefits, stock-based compensation, credit losses, and depreciation and amortization.
- Operating expenses increased $1.59 million, or 13.3%, to $13.56 million in the nine months ended September 30, 2026 compared to $11.97 million in the same period in 2025, due to increases in payroll, benefits, stock-based compensation, credit losses, and depreciation and amortization.

Adjusted EBITDA

Adjusted EBITDA was negative $1.01 million for the three months ended September 30, 2026 compared to negative $1.67 million for the three months ended September 30, 2025. For the nine months ended September 30, 2026, adjusted EBITDA was negative $4.37 million compared to negative $3.22 million for the nine months ended September 30, 2025. (Adjusted EBITDA is defined as net income or loss attributable to Tecogen, adjusted for interest, income taxes, depreciation and amortization, stock-based compensation expense, unrealized gain or loss on investment securities, goodwill impairment charges and other non-cash non-recurring charges or gains including abandonment of intangible assets and asset impairment. See the table following the Condensed Consolidated Statements of Operations for a reconciliation from net income (loss) to Adjusted EBITDA, as well as important disclosures about the Company's use of Adjusted EBITDA).

Conference Call Scheduled for November 12, 2026, at 9:30 am ET

Tecogen will host a conference call on November 12, 2026 to discuss the third quarter results beginning at 9:30 am eastern time. To listen to the call please dial **(877) 407-7186 within the U.S. and Canada, or +1 (201) 689-8052 from other international locations**. Participants should ask to be joined to the Tecogen Third Quarter conference call. Please begin dialing 10 minutes before the scheduled starting time. The earnings press release will be available on the Company website at www.Tecogen.com in the "News and Events" section under "About Us." The earnings conference call will be webcast live. To view the associated slides, register for and listen to the webcast, go to https://ir.tecogen.com/ir-calendar. Following the call, the recording will be archived for 14 days.

The earnings conference call will be recorded and available for playback one hour after the end of the call. To listen to the playback, dial **(877) 660-6853 within the U.S. and Canada**, or **(201) 612-7415 from other international locations and use Conference Call ID#: 13752231.**

About Tecogen

Tecogen Inc. designs, manufactures, sells, installs, and maintains high efficiency, ultra-clean, cogeneration products including engine-driven combined heat and power, air conditioning systems, and high-efficiency water heaters for residential, commercial, recreational and industrial use. The company provides cost effective, environmentally friendly and reliable products for energy production that nearly eliminate criteria pollutants and significantly reduce a customer's carbon footprint. In business for over 35 years, Tecogen has shipped more than 3,200 units, supported by an established network of engineering, sales, and service personnel in key markets in North America. For more information, please visit www.tecogen.com or contact us for a free Site Assessment.

Forward Looking Statements

This press release contains "forward-looking statements" which may describe strategies, goals, outlooks or other non-historical matters, or projected revenues, income, returns or other financial measures, that may include words such as "believe," "expect," "anticipate," "intend," "plan," "estimate," "project," "target," "potential," "will," "should," "could," "likely," or "may" and similar expressions intended to identify forward-looking statements. These statements are only predictions and involve known and unknown risks, uncertainties, and other factors that may cause our actual results to differ materially from those expressed or implied by such forward-looking statements. Given these uncertainties, you should not place undue reliance on these forward-looking statements. Forward-looking statements speak only as of the date on which they are made, and we undertake no obligation to update or revise any forward-looking statements except as required under the securities laws.

In addition to those factors described in our Annual Report on Form 10-K, our Quarterly Reports on Form 10-Q and in our Current reports on Form 8-K, under "Risk Factors," and elsewhere therein, among the factors that could cause actual results to differ materially from past and projected future results are the following: fluctuations in demand for our products and services, competing technological developments, issues relating to research and development, the availability of incentives, rebates, and tax benefits relating to our products and services, changes in the regulatory environment relating to our products and services, integration of acquired business operations, the impact of tariffs, and the ability to obtain financing on favorable terms to fund existing operations and anticipated growth.

In addition to GAAP financial measures, this press release includes certain non-GAAP financial measures, including adjusted EBITDA which excludes certain expenses as described in the presentation. We use Adjusted EBITDA as an internal measure of business operating performance and believe that the presentation of non-GAAP financial measures provides a meaningful perspective of the underlying operating performance of our current business and enables investors to better understand and evaluate our historical and prospective operating performance by eliminating items that vary from period to period without correlation to our core operating performance and highlights trends in our business that may not otherwise be apparent when relying solely on GAAP financial measures.

Tecogen Media & Investor Relations Contact Information:

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TECOGEN INC.

CONDENSED CONSOLIDATED BALANCE SHEETS

(unaudited)

	September 30, 2026	December 31, 2025
ASSETS		
Current assets:		
Cash and cash equivalents	$ 5,333,436	$ 12,430,287
Accounts receivable, net of allowances for expected credit losses of $563,952 and $389,079, respectively	5,181,659	4,280,991
Unbilled revenue	138,020	138,020
Inventories, net	11,486,060	10,949,697
Prepaid and other current assets	876,832	1,086,310
Total current assets	23,016,007	28,885,305
Long-term assets:		
Property, plant and equipment, net	1,469,871	1,609,321
Right-of-use assets - operating leases, net	1,263,405	1,490,094
Right-of-use assets - finance leases, net	1,407,078	1,434,080
Intangible assets, net	1,879,409	2,146,503
Goodwill	1,248,442	1,248,442
Other assets	82,080	176,358
TOTAL ASSETS	$ 30,366,292	$ 36,990,103
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Accounts payable	$ 3,109,047	$ 3,381,545
Accrued liabilities	2,606,828	2,814,150
Deferred revenue, current portion	1,328,096	1,530,977
Operating lease obligations, current portion	488,460	538,641
Finance lease obligations, current portion	340,820	280,265
Acquisition liabilities, current portion	635,016	677,162
Unfavorable contract liability, current portion	39,357	44,433
Total current liabilities	8,547,624	9,267,173
Long-term liabilities:		
Deferred revenue, net of current portion	3,118,340	3,265,886
Operating lease obligations, net of current portion	834,732	1,004,488
Finance lease obligations, net of current portion	900,082	992,285
Acquisition liabilities, net of current portion	568,820	826,757
Unfavorable contract liability, net of current portion	131,806	160,902
Total liabilities	14,101,404	15,517,491
Commitments and contingencies		
Stockholders' equity:		
Tecogen Inc. stockholders' equity:		
Common stock, $0.001 par value; 100,000,000 shares authorized; 30,187,822 issued and outstanding at September 30, 2026 and 29,846,479 shares issued and outstanding at December 31, 2025	30,189	29,847
Additional paid-in capital	79,947,620	78,216,467
Unearned compensation	(1,822,840)	(712,019)
Accumulated deficit	(61,747,393)	(55,888,649)
Total Tecogen Inc. stockholders' equity	16,407,576	21,645,646
Noncontrolling interest	(142,688)	(173,034)
Total stockholders' equity	16,264,888	21,472,612
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	$ 30,366,292	$ 36,990,103

TECOGEN INC.
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(unaudited)

	Three Months Ended	
	September 30, 2026	**September 30, 2025**
Revenues		
Products	$ 3,047,954	$ 2,983,795
Services	4,462,607	3,943,510
Energy production	363,259	255,816
Total revenues	7,873,820	7,183,121
Cost of sales		
Products	2,221,685	1,885,377
Services	2,561,731	2,946,438
Energy production	144,459	167,740
Total cost of sales	4,927,875	4,999,555
Gross profit	2,945,945	2,183,566
Operating expenses:		
General and administrative	3,724,299	3,411,762
Selling	508,669	572,869
Research and development	285,450	297,926
(Gain) loss on disposition of assets	(6,075)	1,713
Total operating expenses	4,512,343	4,284,270
Loss from operations	(1,566,398)	(2,100,704)
Other income (expense)		
Other income (expense), net	37,481	81,925
Interest expense	(37,408)	(41,113)
Unrealized gain (loss) on investment securities	—	(56,246)
Total other income (expense), net	73	(15,434)
Loss before provision for state income taxes	(1,566,325)	(2,116,138)
Provision for state income taxes	—	2,928
Consolidated net loss	(1,566,325)	(2,119,066)
(Income) loss attributable to the noncontrolling interest	(23,243)	(11,881)
Loss attributable to Tecogen Inc.	$ (1,589,568)	$ (2,130,947)
Net loss per share - basic	$ (0.05)	$ (0.07)
Weighted average shares outstanding - basic	30,185,254	28,817,040
Net loss per share - diluted	$ (0.05)	$ (0.07)
Weighted average shares outstanding - diluted	30,185,254	28,817,040

	Three Months Ended	
	September 30, 2026	September 30, 2025
Non-GAAP financial disclosure [1]		
Net loss attributable to Tecogen Inc.	$ (1,589,568)	$ (2,130,947)
Interest expense, net	37,408	41,113
Income taxes	—	2,928
Depreciation & amortization, net	276,542	230,149
EBITDA	(1,275,618)	(1,856,757)
Stock based compensation	268,330	126,419
Unrealized gain on investment securities	—	56,246
Adjusted EBITDA	$ (1,007,288)	$ (1,674,092)

TECOGEN INC.

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(unaudited)

	Nine Months Ended	
	September 30, 2026	**September 30, 2025**
Revenues		
Products	$ 5,358,026	$ 8,672,927
Services	13,474,254	12,153,700
Energy production	1,123,445	929,085
Total revenues	19,955,725	21,755,712
Cost of sales		
Products	3,453,788	5,605,282
Services	8,034,469	7,675,073
Energy production	757,959	608,258
Total cost of sales	12,246,216	13,888,613
Gross profit	7,709,509	7,867,099
Operating expenses:		
General and administrative	10,953,622	9,431,073
Selling	1,639,642	1,682,085
Research and development	969,497	859,318
(Gain) loss on disposition of assets	(781)	1,433
Goodwill impairment	—	—
Total operating expenses	13,561,980	11,973,909
Loss from operations	(5,852,471)	(4,106,810)
Other income (expense)		
Other income (expense), net	146,231	61,302
Interest expense	(110,897)	(111,592)
Unrealized loss on investment securities	—	(74,995)
Total other income (expense), net	35,334	(125,285)
Loss before provision for state income taxes	(5,817,137)	(4,232,095)
Provision for state income taxes	11,261	20,615
Consolidated net loss	(5,828,398)	(4,252,710)
(Income) loss attributable to noncontrolling interest	(30,346)	(2,264)
Net loss attributable to Tecogen Inc.	$ (5,858,744)	$ (4,254,974)
Net loss per share - basic	$ (0.20)	$ (0.16)
Weighted average shares outstanding - basic	30,016,277	26,354,875
Net loss per share - diluted	$ (0.20)	$ (0.16)
Weighted average shares outstanding - diluted	30,016,277	26,354,875

	Nine Months Ended	
	September 30, 2026	September 30, 2025
Non-GAAP financial disclosure [1]		
Net loss attributable to Tecogen Inc.	$ (5,858,744)	$ (4,254,974)
Interest expense, net	110,897	111,592
Income taxes	11,261	20,615
Depreciation & amortization, net	820,391	621,530
EBITDA	(4,916,195)	(3,501,237)
Stock based compensation	545,711	209,858
Unrealized (gain) loss on marketable securities	—	74,995
Adjusted EBITDA	$ (4,370,484)	$ (3,216,384)

[1] ***Non-GAAP Financial Measures***

In addition to reporting net income, a U.S. generally accepted accounting principle ("GAAP") measure, this news release contains information about Adjusted EBITDA (net income (loss) attributable to Tecogen Inc adjusted for interest, income taxes, depreciation and amortization, stock-based compensation expense, unrealized gain or loss on investment securities, goodwill impairment charges and other non-cash non-recurring charges including abandonment of certain intangible assets), which is a non-GAAP measure. The Company believes Adjusted EBITDA allows investors to view its performance in a manner similar to the methods used by management and provides additional insight into its operating results. Adjusted EBITDA is not calculated through the application of GAAP. Accordingly, it should not be considered as a substitute for the GAAP measure of net income and, therefore, should not be used in isolation of, but in conjunction with, the GAAP measure. The use of any non-GAAP measure may produce results that vary from the GAAP measure and may not be comparable to a similarly defined non-GAAP measure used by other companies.

TECOGEN INC.

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

	Nine Months Ended	
	September 30, 2026	**September 30, 2025**
CASH FLOWS FROM OPERATING ACTIVITIES:		
Consolidated net loss	$ (5,828,398)	$ (4,252,710)
Adjustments to reconcile net loss to net cash provided by (used in) operating activities:		
Depreciation and amortization	820,391	621,530
Provision for (recovery of) credit losses	174,873	(50,883)
Stock-based compensation	545,711	209,858
Unrealized loss on investment securities	—	74,995
Loss (gain) on disposition of assets	(781)	1,433
Non-cash interest expense	—	43,476
Changes in operating assets and liabilities		
(Increase) decrease in:		
Accounts receivable	(1,075,540)	(143,013)
Inventory	(536,365)	75,921
Unbilled revenue	—	272,160
Prepaid assets and other current assets	113,015	(238,270)
Other assets	503,616	330,804
Increase (decrease) in:		
Accounts payable	(272,496)	(725,386)
Accrued expenses and other current liabilities	(207,322)	96,898
Deferred revenue	(350,427)	(2,984,276)
Other liabilities	(732,820)	(668,956)
Net cash provided by (used in) operating activities	(6,846,543)	(7,336,419)
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchases of property and equipment	(149,454)	(353,296)
Proceeds from disposition of assets	10,784	1,280
Proceeds from the liquidation of investment in Aivita Group	96,464	—
Distributions to noncontrolling interest	—	(42,956)
Net cash used in investing activities	(42,206)	(394,972)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Proceeds from follow on offering, net of transaction costs	—	18,105,100
Related-party note repayment	—	(1,076,956)
Finance lease principal payments	(283,065)	(106,414)
Proceeds from exercise of stock options	74,963	658,403
Net cash provided (used in) by financing activities	(208,102)	17,580,133
Net increase (decrease) in cash and cash equivalents	(7,096,851)	9,848,742
Cash and cash equivalents, beginning of the period	12,430,287	5,405,233
Cash and cash equivalents, end of the period	$ 5,333,436	$ 15,253,975
Supplemental disclosure of cash flow information:		
Cash paid for interest	$ 109,652	$ 145,072
Cash paid for taxes	$ 11,261	$ 20,615
Non-cash investing activities		
Right-of-use assets acquired under operating leases	$ 182,649	$ 193,480
Right-of-use assets acquired under finance leases	$ 281,567	$ 1,013,564
Non-cash financing activities		
Related party note conversion to common stock	$ —	$ 514,148

(unaudited)

Tecogen
Clean Energy Solutions

Tecogen Q3 2026
NYSE American: TGEN
November 12, 2026









SAFE HARBOR STATEMENT

This presentation and accompanying documents contain “forward-looking statements” which may describe strategies, goals, outlooks or other non-historical matters, or projected revenues, Income, returns or other financial measures, that may include words such as "believe," "expect," "anticipate," "intend," "plan," "estimate," "project," "target," "potential," "will," "should," "could," "likely," or "may" and similar expressions intended to identify forward-looking statements. These statements are only predictions and involve known and unknown risks, uncertainties, and other factors that may cause our actual results to differ materially from those expressed or implied by such forward-looking statements. Given these uncertainties, you should not place undue reliance on these forward-looking statements. Forward-looking statements speak only as of the date on which they are made, and we undertake no obligation to update or revise any forward-looking statements.

In addition to those factors described in our Annual Report on Form 10-K and our Quarterly Reports on Form 10-Q under “Risk Factors”, among the factors that could cause actual results to differ materially from past and projected future results are the following: fluctuations in demand for our products and services, competing technological developments, issues relating to research and development, the availability of incentives, rebates, and tax benefits relating to our products and services, changes in the regulatory environment relating to our products and services, integration of acquired business operations, and the ability to obtain financing on favorable terms to fund existing operations and anticipated growth.

In addition to GAAP financial measures, this presentation includes certain non-GAAP financial measures, including adjusted EBITDA which excludes certain expenses as described in the presentation. We use Adjusted EBITDA as an internal measure of business operating performance and believe that the presentation of non-GAAP financial measures provides a meaningful perspective of the underlying operating performance of our current business and enables investors to better understand and evaluate our historical and prospective operating performance by eliminating items that vary from period to period without correlation to our core operating performance and highlights trends in our business that may not otherwise be apparent when relying solely on GAAP financial measures.

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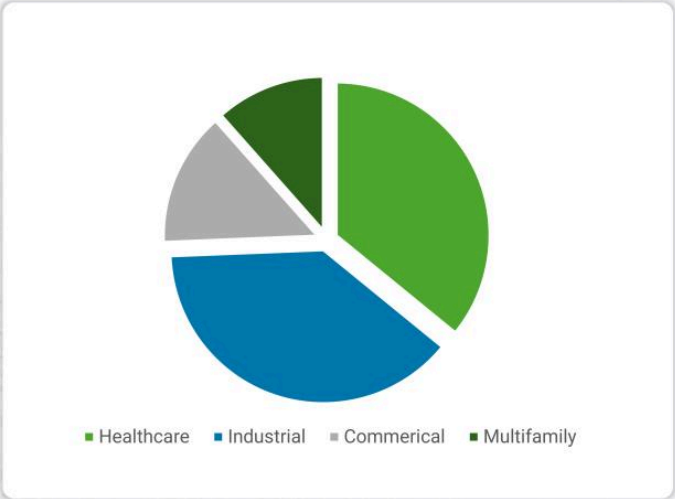
Strategic Updates

Q3 Results

Backlog + Cash



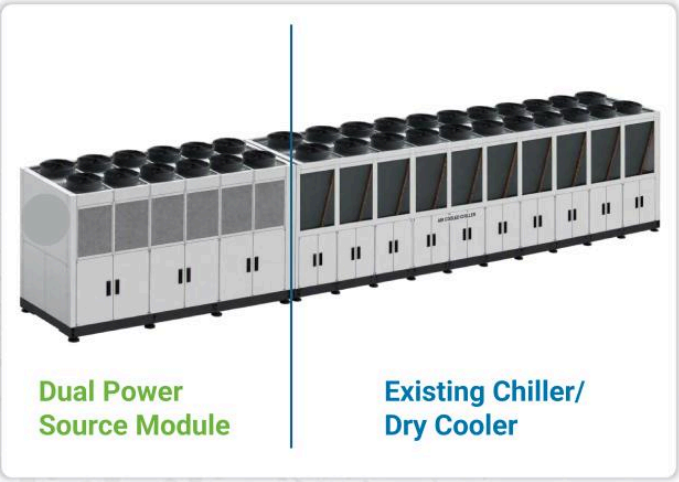
Sales Pipeline

- Backlog >$8m now
- >70% from large property portfolio holders
- Significant new leads from industrial and healthcare facilities facing power shortages

Cash

- $5.3m at end of Q3 and >$5.7m now
- >$800k expected to be collected in next two weeks
- Expecting further deposits in Q4

Dual Power Source Power Module



Hybrid Power Module Retrofit

- Retrofit for existing chillers of any size
- Retrofit for other thermal loads such as Dry Coolers
  - Same dual power source technology, new package
  - Protected by same patents for hybrid power system, emissions systems and engine control during part loads
  - Ultra low emissions
- Robust supply chain and easier to scale up production
  - We already buy many of the components in large volume for service group
  - Potential to have higher margins = lower working capital needed = mostly funded by customer deposits

3Q 2026 Results

Tecogen, Inc. Consolidated P&L - QTD	QTD 09/30/2026	QTD 09/30/2025	% Change 2026 vs 2025
Revenues			
Product	$ 3,047,954	$ 2,983,795	2.2%
Services	4,462,607	3,943,510	13.2%
Energy Production	363,259	255,816	42.0%
Total Revenues	**7,873,820**	**7,183,121**	**9.6%**
Cost of Sales			
Products	2,221,685	1,885,377	17.8%
Services	2,561,731	2,946,438	-13.1%
Energy Production	144,459	167,739	-13.9%
Total Cost of Sales	**4,927,875**	**4,999,555**	**-1.4%**
Gross Profit	**2,945,945**	**2,183,566**	**34.9%**
Operating Expenses:			
General and Administrative	3,724,299	3,411,762	9.2%
Selling	508,669	572,869	-11.2%
Research & Development	285,450	297,926	-4.2%
Loss (Gain) on Disposition of Assets	(6,075)	1,713	-454.7%
Total Operating Expenses	**4,512,343**	**4,284,270**	**5.3%**
Loss from Operations	**(1,566,398)**	**(2,100,704)**	**25.4%**
Other Income (Expense)	**73**	**(15,434)**	100.5%
Consolidated Net Income (Loss)	**$ (1,589,568)**	**$ (2,130,947)**	**25.4%**

Product

- Improved product revenue in Q3. Expect consistent product revenue Q4.
- Lower chiller margin in Q3 2026.

Service

- Revenues increased 13% due to operating improvements in NY territory.
- Positive impact of cost cut initiatives, pricing and operating improvements made in service in Q2, on Q3 margin.

OPEX

- Q3 OPEX increased due to increased stock-based compensation and provisions for credit losses.

3Q 2026 Adjusted EBITDA Reconcilliation

Tecogen, Inc. Adjusted EBITDA - QTD	QTD 09/30/2026	QTD 09/30/2025	% Change 2026 vs 2025
Consolidated Net Income (Loss)	$ (1,589,568)	$ (2,130,947)	25.4%
Interest Expense, Net	37,408	41,113	-9.0%
Income Tax Expense	-	2,928	-100.0%
Depreciation & Amortization	276,542	230,149	20.2%
EBITDA	**(1,275,618)**	**(1,856,757)**	**31.3%**
Stock Based Compensation	268,330	126,419	112.3%
Unrealized gain on investment securities	-	56,246	
Adjusted EBITDA	**$ (1,007,288)**	**$ (1,674,092)**	**39.8%**

*Adjusted EBITDA is defined as net Income (loss) attributable to Tecogen Inc, adjusted for interest, depreciation and amortization, stock-based compensation expense, unrealized loss on investment securities, non-cash abandonment of intangible assets, goodwill impairment and other non-recurring charges or gains including abandonment of certain intangible assets and extinguishment of debt

Key Points

- Adjusted EBITDA increased due to higher Services revenue and decreased costs

3Q 2026 Performance by Segment

Tecogen, Inc.	QTD 09/30/2026	QTD 09/30/2025	% Change 2026 vs 2025
Products Segment			
Revenue	$ 3,047,954	$ 2,983,795	2.2%
Cost of Sales	2,221,685	1,885,377	17.8%
Gross Profit	**826,269**	**1,098,417**	**-24.8%**
Gross Profit Margin	27.1%	36.8%	-9.7%
Services Segment			
Revenue	$ 4,462,607	$ 3,943,510	13.2%
Cost of Sales	2,561,731	2,946,438	-13.1%
Gross Profit	**1,900,876**	**997,072**	**90.6%**
Gross Profit Margin	42.6%	25.3%	17.3%
Energy Production Segment			
Revenue	$ 363,259	$ 255,816	42.0%
Cost of Sales	144,459	167,739	-13.9%
Gross Profit	**218,801**	**88,077**	**148.4%**
Gross Profit Margin	60.2%	34.4%	25.8%
Total			
Revenue	$ 7,873,821	$ 7,183,121	9.6%
Cost of Sales	4,927,875	4,999,555	-1.4%
Gross Profit	**2,945,946**	**2,183,567**	**34.9%**
Gross Profit Margin	37.4%	30.4%	7.0%

Key Points

- Product revenue increased 2%.
- Service Revenue up 13%.
- Overall Revenue increased 10%
- Service margin increase 17% QoQ due to cost reduction initiatives.
- Anticipate continued Service margin improvement.

Summary

Solid base business and multiple new opportunities due to power shortages

Service revenue growing

Dual Power Source Module Retrofit –

Easy path to volume production

Addresses both data center and existing market segments

Core technologies patent protected with significant know-how

